

The data is organized in the following tabs:

- 1) **Projection vs Actual-Yearly:** The financial data is summarized/rolled up based on fiscal year (i.e., from July through June).
- 2) **Projection vs Actual-Quarterly:** The financial data is summarized/rolled up based on fiscal quarter (Q1: Jul-Aug-Sept, Q2: Oct-Nov-Dec, Q3:Jan-Feb-Mar, Q4:Apr-May-Jun).
- 3) **Projection vs Actual (<<month year>>):** The financial data is summarized/rolled up based on calendar month/fiscal month. This data is updated every month.

Definition(s) :

Projected Spend: \$ reflects projection by the program team, these numbers are fluid and gets updated prior to submitting the tech. budget and revised during execution (blue color)

Budget: \$ reflects the budget as identified in the most recent technology budget (orange color)

Actual: \$ reflects the actual costs incurred (black color)

\$ breakdown by deliverable:

Contractor: Proviso \$ that are projected/budgeted/spent on contracted professional services

FTE: Proviso \$ that are projected/budgeted/spent on state employees

In-Kind: Agency in-kind costs that are projected/budgeted/spent on the project (FTE time, etc.)

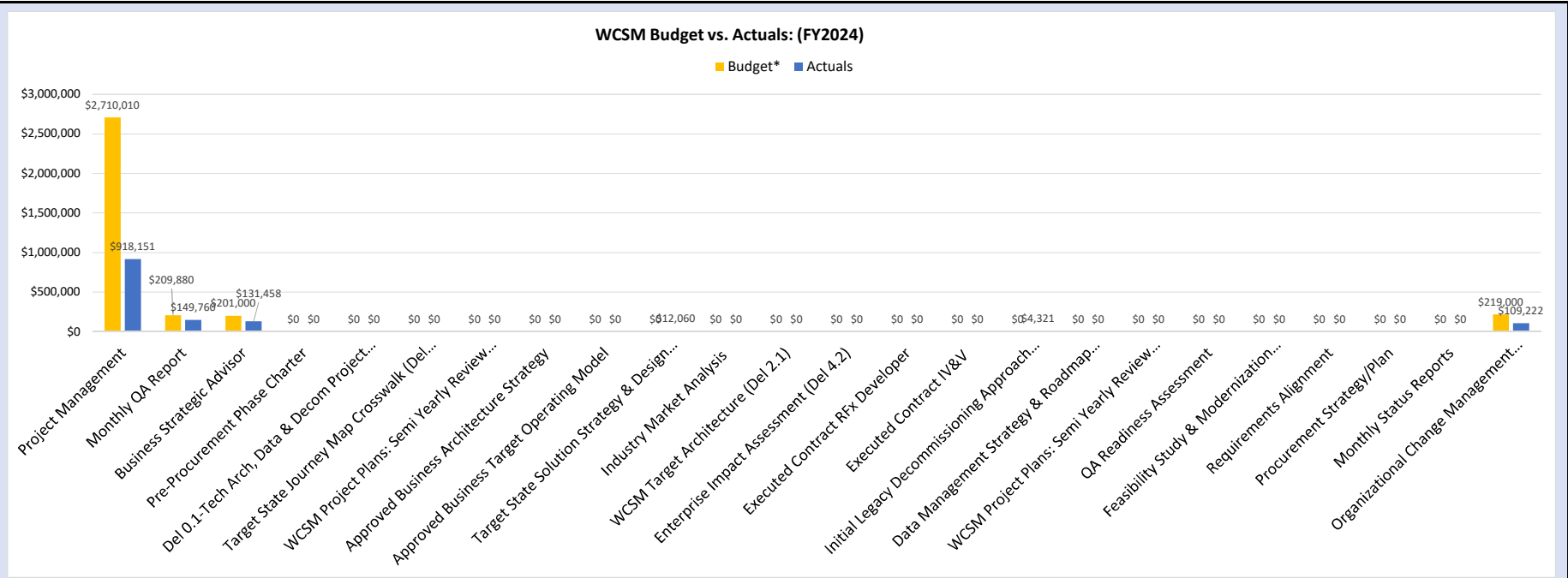
WCSM Projections vs. Actuals by Fiscal Year

Last Update: Rachel Reed on 2/26/24

Click "+" to left to view 21-23 Biennium

Sub-project	Fiscal Year 2024			
	Projected	Budget*	Actuals	Variance (B-A)
Project Management	\$2,710,010	\$2,710,010	\$918,151	\$1,791,859
Monthly QA Report	\$209,880	\$209,880	\$149,760	\$60,120
Business Strategic Advisor	\$201,000	\$201,000	\$131,458	\$69,542
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$12,060	-\$12,060
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract Rfx Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$4,321	-\$4,321
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$219,000	\$219,000	\$109,222	\$109,778
Total	\$3,339,890	\$3,339,890	\$1,324,971	\$2,014,918

2023-2025 Biennium



*Financials are based on the tech budget approved by OCIO on 10/20/23.

WCSM Projections vs. Actuals by Quarter

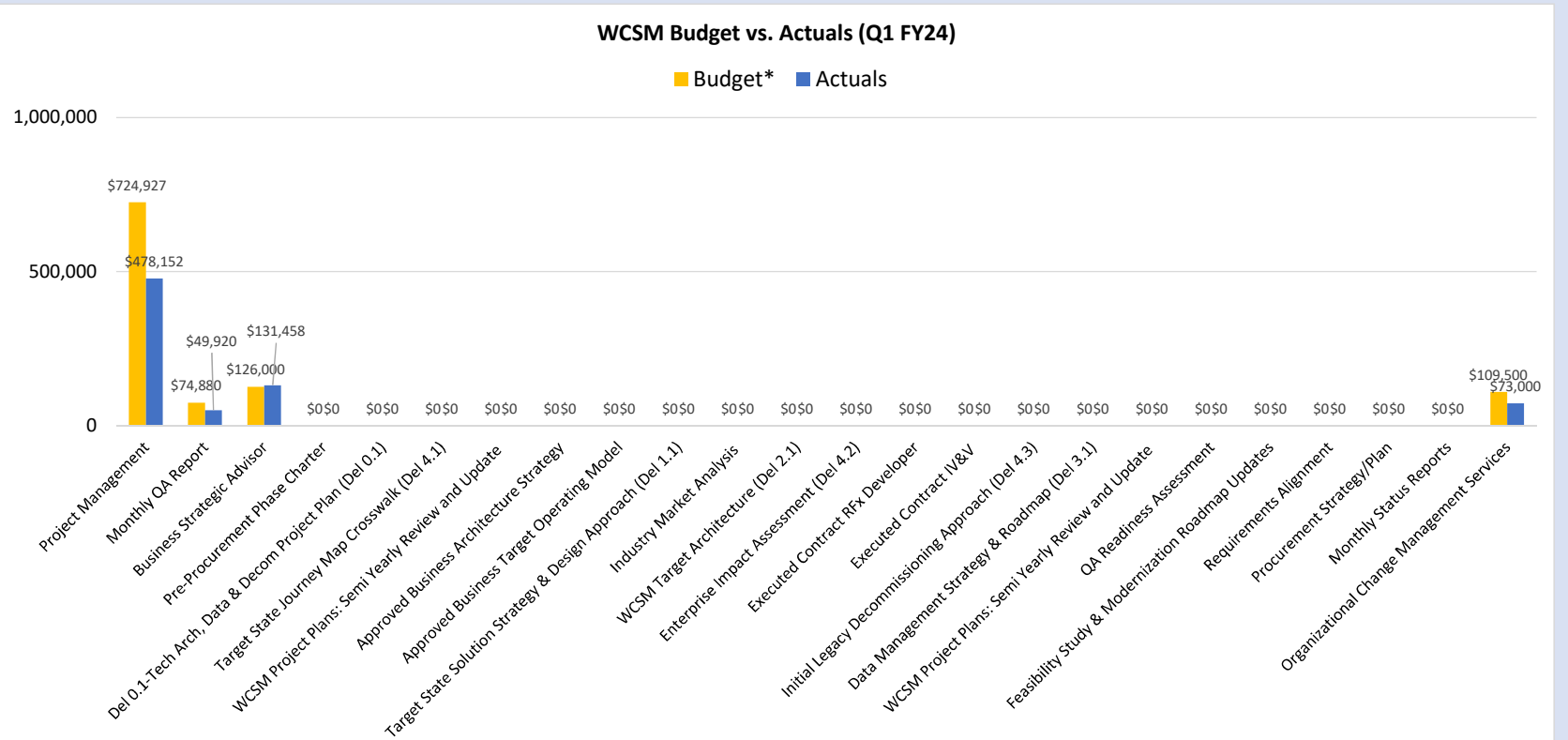
Last Update: Rachel Reed on 2/26/24

FY2022 (click "+" to left to view)

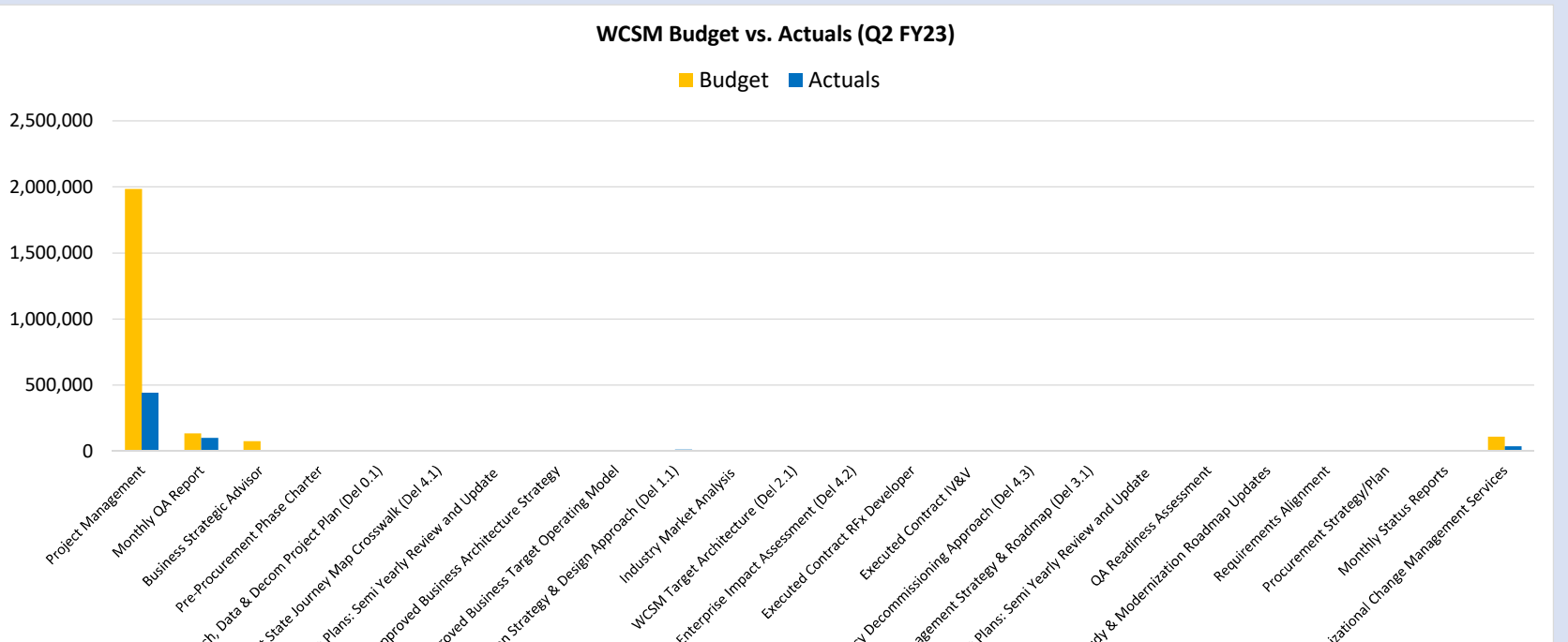
FY2023 (click "+" to left to view)

Sub-project	Q1 (FY24)			
	Projected	Budget*	Actuals	Variance (B-A)
Project Management	\$724,927	\$724,927	\$478,152	\$246,776
Monthly QA Report	\$74,880	\$74,880	\$49,920	\$24,960
Business Strategic Advisor	\$126,000	\$126,000	\$131,458	-\$5,458
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$109,500	\$109,500	\$73,000	\$36,500
Total	\$1,035,307	\$1,035,307	\$732,530	\$302,778

*Financials are based on the tech budget approved by OCIO on 10/20/23



Sub-project	Q2 (FY24)			
	Projected	Budget	Actuals	Variance (B-A)
Project Management	\$1,985,082	\$1,985,082	\$439,999	\$ 1,545,083
Monthly QA Report	\$135,000	\$135,000	\$99,840	\$ 35,160
Business Strategic Advisor	\$75,000	\$75,000	\$0	\$ 75,000
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$ -
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$ -
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$ -
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$ -
Approved Business Architecture Strategy	\$0	\$0	\$0	\$ -
Approved Business Target Operating Model	\$0	\$0	\$0	\$ -
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$12,060	\$ (12,060)
Industry Market Analysis	\$0	\$0	\$0	\$ -
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$ -
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$ -
Executed Contract RFX Developer	\$0	\$0	\$0	\$ -
Executed Contract IV&V	\$0	\$0	\$0	\$ -
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$4,321	\$ (4,321)
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$ -
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$ -
QA Readiness Assessment	\$0	\$0	\$0	\$ -
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$ -
Requirements Alignment	\$0	\$0	\$0	\$ -
Procurement Strategy/Plan	\$0	\$0	\$0	\$ -



Monthly Status Reports	\$0	\$0	\$0	\$ -
Organizational Change Management Services	\$109,500	\$109,500	\$36,222	\$ 73,278
Total	\$2,304,582	\$2,304,582	\$592,442	\$1,712,140

**Financials are based on the tech budget approved by OCIO on 10/20/23*

Del 10.1 Tech Arc

Target

WCSM Project

App

Target State Solution

-

Initial Legal

Data Man

WCSM Project

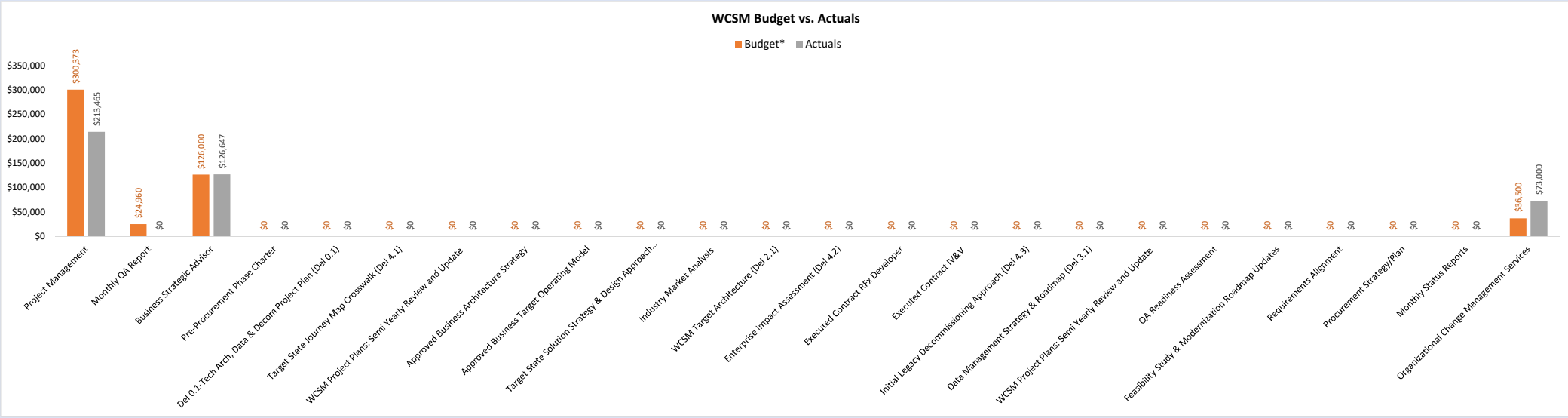
Feasibility Stu

Organ

September 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 2/26/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	\$300,373	\$300,373	\$213,465	\$86,908
Monthly QA Report	\$24,960	\$24,960	\$0	\$24,960
Business Strategic Advisor	\$126,000	\$126,000	\$126,647	-\$647
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract Rfx Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$36,500	\$36,500	\$73,000	-\$36,500
	\$487,833	\$487,833	\$413,112	\$74,721



*Financials are based on the tech budget approved by OCIO on 10/20/23.

	Budgeted Resources		
	Budget	Actuals	Variance
State Employee Staffing Costs	\$115,879	\$142,356	-\$26,476
Non-State Employee Staffing Costs	\$0	\$0	\$0
Contracted Professional Services	\$208,460	\$241,000	-\$32,540
Software Licenses and Subscriptions	\$0	\$0	\$0
Hardware and Equipment	\$0	\$0	\$0
Other	\$10,562	\$0	\$10,562
Total	\$334,901	\$383,356	-\$48,454

State Employee Staffing Costs - FTE	9.75	12.88	(3.13)
Contracted Prof. Services - FTE	4.72	5.60	(0.88)
Total	14.47	18.48	(4.01)

	In-Kind		
	Budget	Actuals	Variance
	\$152,932	\$29,756	\$123,176
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
Total	\$152,932	\$29,756	\$123,176

	15.30	1.96	13.34
	-	-	-
Total	15.30	1.96	13.34

	Total		
	Budget	Actuals	Variance
	\$268,811	\$172,112	\$96,699
	\$0	\$0	\$0
	\$208,460	\$241,000	-\$32,540
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$10,562	\$0	\$10,562
Total	\$487,833	\$413,112	\$74,721

	25.05	14.84	10.21
	4.72	5.60	(0.88)
Total	29.77	20.44	9.33

Deliverable	Status	Tech Budget			
		Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	\$21,000	\$126,441	\$152,932	\$300,373
Monthly QA Report	In Progress/Ongoing	\$24,960	\$0	\$0	\$24,960
Business Strategic Advisor	In Progress	\$126,000	\$0	\$0	\$126,000
Pre-Procurement Phase Charter	In Progress	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	SOW in Dev	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	SOW in Dev	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	Not Started	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	Not Started	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	SOW in Dev	\$0	\$0	\$0	\$0
Industry Market Analysis	SOW in Dev	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	SOW in Dev	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	SOW in Dev	\$0	\$0	\$0	\$0
Executed Contract Rfx Developer	Not Started	\$0	\$0	\$0	\$0
Executed Contract IV&V	Not Started	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	SOW in Dev	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	SOW in Dev	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	\$0	\$0	\$0	\$0
QA Readiness Assessment	Not Started	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	Not Started	\$0	\$0	\$0	\$0
Requirements Alignment	Not Started	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	Not Started	\$0	\$0	\$0	\$0
Monthly Status Reports	In Progress/Ongoing	\$0	\$0	\$0	\$0
Organizational Change Management Services	In Progress/Ongoing	\$36,500	\$0	\$0	\$36,500
Total		\$208,460	\$126,441	\$152,932	\$487,833
FTE		4.72	9.75	15.30	29.77

	Actual Spent			
	Contractor	FTE	In-kind	Sub Total
	\$42,000	\$142,356	\$29,109	\$213,465
	\$0	\$0	\$0	\$0
	\$126,000	\$0	\$647	\$126,647
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$73,000	\$0	\$0	\$73,000
	\$241,000	\$142,356	\$29,756	\$413,112
	5.60	12.88	1.96	20.44

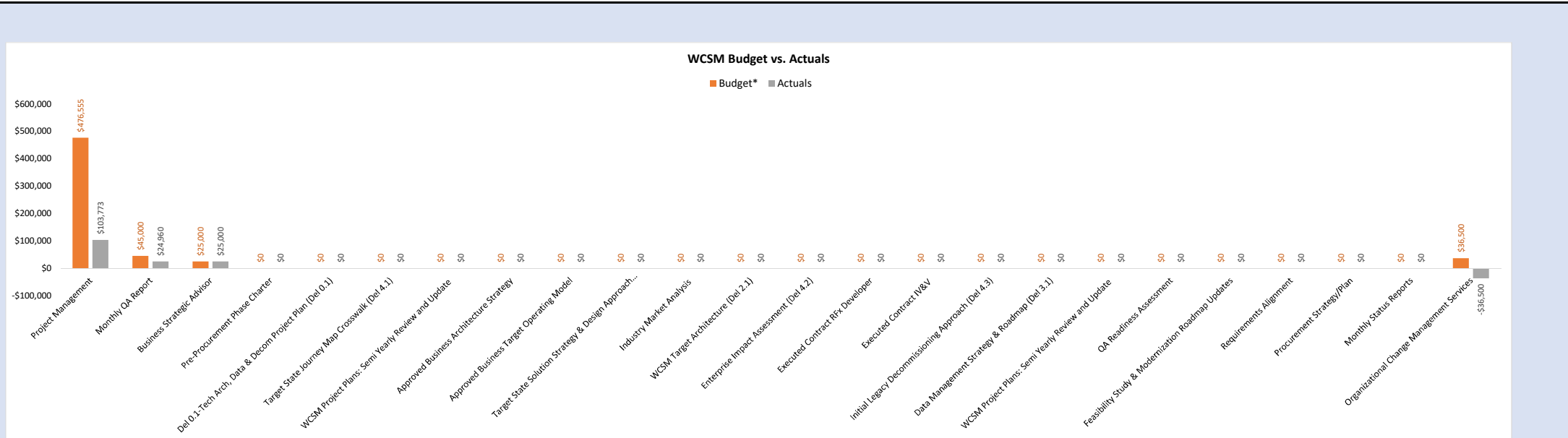
	Variance			
	Contractor	FTE	In-kind	Sub Total
	\$21,000	\$15,914	-\$123,823	-\$86,908
	-\$24,960	\$0	\$0	-\$24,960
	\$0	\$0	\$647	\$647
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$36,500	\$0	\$0	\$36,500
	\$32,540	\$15,914	-\$123,176	-\$74,721
	(0.88)	(3.13)	13.34	9.33

	Projected Spend			
	Contractor	FTE	In-kind	Sub Total
	\$21,000	\$126,441	\$152,932	\$300,373
	\$24,960	\$0	\$0	\$24,960
	\$126,000	\$0	\$0	\$126,000
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
	\$36,500	\$0	\$0	\$36,500
	\$208,460	\$126,441	\$152,932	\$487,833

October 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 2/26/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	\$476,555	\$476,555	\$103,773	\$372,782
Monthly QA Report	\$45,000	\$45,000	\$24,960	\$20,040
Business Strategic Advisor	\$25,000	\$25,000	\$25,000	\$0
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$36,500	\$36,500	-\$36,500	\$73,000
Total	\$583,055	\$583,055	\$117,233	\$465,822



*Financials are based on the tech budget approved by OCIO on 10/20/23.

	Budgeted Resources		
	Budget	Actuals	Variance
State Employee Staffing Costs	\$115,879	\$89,912	\$25,968
Non-State Employee Staffing Costs	\$0	\$0	\$0
Contracted Professional Services	\$127,500	-\$7,540	\$135,040
Software Licenses and Subscriptions	\$0	\$0	\$0
Hardware and Equipment	\$0	\$0	\$0
Other	\$10,562	\$0	\$10,562
Total	\$253,941	\$82,372	\$171,570

	In-Kind		
	Budget	Actuals	Variance
	\$329,114	\$34,862	\$294,252
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
Total	\$329,114	\$34,862	\$294,252

	Total		
	Budget	Actuals	Variance
	\$444,993	\$124,773	\$320,220
	\$0	\$0	\$0
	\$127,500	-\$7,540	\$135,040
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$0	\$0	\$0
	\$10,562	\$0	\$10,562
Total	\$583,055	\$117,233	\$465,822

	Budgeted Resources	In-Kind	Total
State Employee Staffing Costs - FTE	9.75	7.72	2.03
Contracted Prof. Services - FTE	2.89	0.08	2.80
Total	12.64	7.80	4.83

	In-Kind	Total
	35.30	2.28
	-	-
Total	35.30	2.28

	Total
	45.05
	2.89
Total	47.94

Deliverable	Status	Tech Budget			
		Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	\$21,000	\$126,441	\$329,114	\$476,555
Monthly QA Report	In Progress/Ongoing	\$45,000	\$0	\$0	\$45,000
Business Strategic Advisor	In Progress	\$25,000	\$0	\$0	\$25,000
Pre-Procurement Phase Charter	In Progress	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	In Progress	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	In Progress	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	Not Started	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	Not Started	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	In Progress	\$0	\$0	\$0	\$0
Industry Market Analysis	SOW in Dev	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	Not Started	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	Not Started	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	Not Started	\$0	\$0	\$0	\$0
Executed Contract IV&V	Not Started	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	Not Started	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	Not Started	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	\$0	\$0	\$0	\$0
QA Readiness Assessment	Not Started	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	Not Started	\$0	\$0	\$0	\$0
Requirements Alignment	Not Started	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	Not Started	\$0	\$0	\$0	\$0
Monthly Status Reports	In Progress/Ongoing	\$0	\$0	\$0	\$0
Organizational Change Management Services	In Progress/Ongoing	\$36,500	\$0	\$0	\$36,500
Total		\$127,500	\$126,441	\$329,114	\$583,055
FTE		2.89	9.75	35.30	47.94

Deliverable	Actual Spent			
	Contractor	FTE	In-kind	Sub Total
Project Management	-\$21,000	\$89,912	\$34,862	\$103,773
Monthly QA Report	\$24,960	\$0	\$0	\$24,960
Business Strategic Advisor	\$25,000	\$0	\$0	\$25,000
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	-\$36,500	\$0	\$0	-\$36,500
Total	-\$7,540	\$89,912	\$34,862	\$117,233
FTE	0.08	7.72	2.28	10.08

Deliverable	Variance			
	Contractor	FTE	In-kind	Sub Total
Project Management	-\$42,000	-\$36,530	-\$294,252	-\$372,782
Monthly QA Report	-\$20,040	\$0	\$0	-\$20,040
Business Strategic Advisor	\$0	\$0	\$0	\$0
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	-\$73,000	\$0	\$0	-\$73,000
Total	-\$135,040	-\$36,530	-\$294,252	-\$465,822
FTE	2.80	2.03	33.03	37.86

Deliverable	Projected Spend			
	Contractor	FTE	In-kind	Sub Total
Project Management	\$21,000	\$126,441	\$329,114	\$476,555
Monthly QA Report	\$45,000	\$0	\$0	\$45,000
Business Strategic Advisor	\$25,000	\$0	\$0	\$25,000
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract RFX Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$36,500	\$0	\$0	\$36,500
Total	\$127,500	\$126,441	\$329,114	\$583,055
FTE	2.89	9.75	35.30	47.94

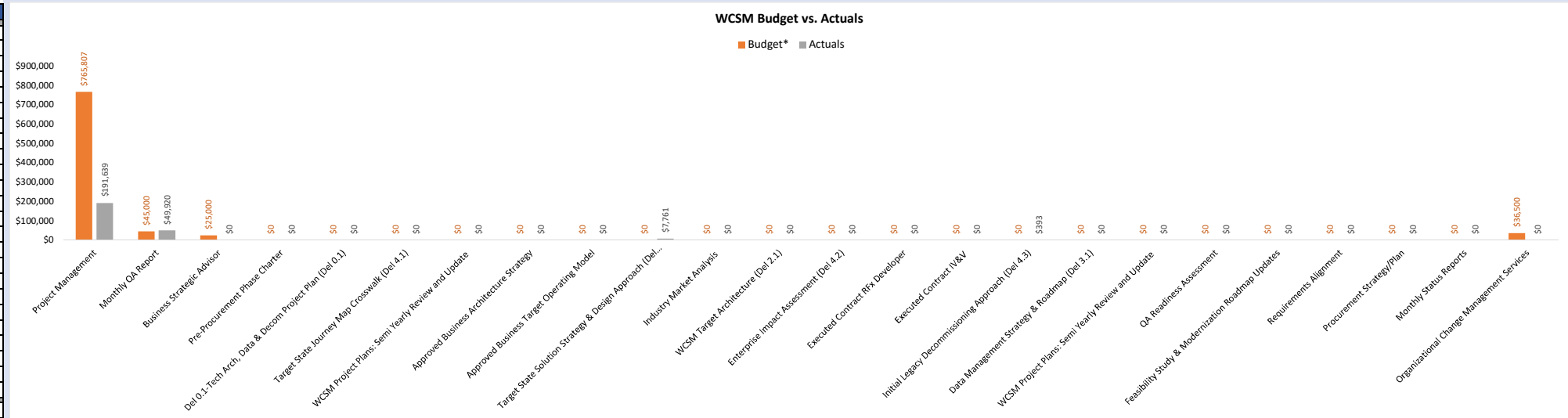
\$314,122
\$0
\$157,062
\$0
\$0
\$0
\$471,184

November 2023

WCSM, Projected spend vs. actual spent
Last Update: Rachel Reed on 2/26/24

Sub-project	Projected	Budget*	Actuals	Variance (B-A)
Project Management	\$765,807	\$765,807	\$191,639	\$574,168
Monthly QA Report	\$45,000	\$45,000	\$49,920	-\$4,920
Business Strategic Advisor	\$25,000	\$25,000	\$0	\$25,000
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$7,761	-\$7,761
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract Rfx Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$393	-\$393
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$36,500	\$36,500	\$0	\$36,500
Total	\$872,307	\$872,307	\$249,713	\$622,594

*Financials are based on the tech budget approved by OCIO on 10/20/23.



	Budgeted Resources		
	Budget	Actuals	Variance
State Employee Staffing Costs	\$131,782	\$114,318	\$17,464
Non-State Employee Staffing Costs	\$0	\$0	\$0
Contracted Professional Services	\$222,500	\$49,920	\$172,580
Software Licenses and Subscriptions	\$0	\$0	\$0
Hardware and Equipment	\$0	\$0	\$0
Other	\$12,729	\$0	\$12,729
Total	\$367,011	\$164,238	\$202,773

State Employee Staffing Costs - FTE	11.75	9.78	1.97
Contracted Prof. Services - FTE	5.04	1.55	3.49
Total	16.79	11.33	5.46

	In-Kind		
	Budget	Actuals	Variance
State Employee Staffing Costs	\$505,296	\$43,475	\$461,821
Non-State Employee Staffing Costs	\$0	\$0	\$0
Contracted Professional Services	\$0	\$42,000	-\$42,000
Software Licenses and Subscriptions	\$0	\$0	\$0
Hardware and Equipment	\$0	\$0	\$0
Other	\$0	\$0	\$0
Total	\$505,296	\$85,475	\$419,821

State Employee Staffing Costs - FTE	55.30	2.89	52.41
Contracted Prof. Services - FTE	-	-	-
Total	55.30	2.89	52.41

	Total		
	Budget	Actuals	Variance
State Employee Staffing Costs	\$637,078	\$157,793	\$479,285
Non-State Employee Staffing Costs	\$0	\$0	\$0
Contracted Professional Services	\$222,500	\$91,920	\$130,580
Software Licenses and Subscriptions	\$0	\$0	\$0
Hardware and Equipment	\$0	\$0	\$0
Other	\$12,729	\$0	\$12,729
Total	\$872,307	\$249,713	\$622,594

State Employee Staffing Costs - FTE	67.05	12.67	54.38
Contracted Prof. Services - FTE	5.04	1.55	3.49
Total	72.09	14.22	57.87

Deliverable	Status	Tech Budget			
		Contractor	FTE	In-kind	Sub Total
Project Management	In Progress/Ongoing	\$116,000	\$144,511	\$505,296	\$765,807
Monthly QA Report	In Progress/Ongoing	\$45,000	\$0	\$0	\$45,000
Business Strategic Advisor	In Progress	\$25,000	\$0	\$0	\$25,000
Pre-Procurement Phase Charter	In Progress	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	In Progress	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	In Progress	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	In Progress	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	SOW in Dev	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	SOW in Dev	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	In Progress	\$0	\$0	\$0	\$0
Industry Market Analysis	SOW in Dev	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	Not Started	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	Not Started	\$0	\$0	\$0	\$0
Executed Contract Rfx Developer	Not Started	\$0	\$0	\$0	\$0
Executed Contract IV&V	Not Started	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	Not Started	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	In Progress	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	Not Started	\$0	\$0	\$0	\$0
QA Readiness Assessment	Not Started	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	Not Started	\$0	\$0	\$0	\$0
Requirements Alignment	Not Started	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	Not Started	\$0	\$0	\$0	\$0
Monthly Status Reports	In Progress/Ongoing	\$0	\$0	\$0	\$0
Organizational Change Management Services	In Progress/Ongoing	\$36,500	\$0	\$0	\$36,500
Total		\$222,500	\$144,511	\$505,296	\$872,307
FTE		5.04	11.75	55.30	72.09

	Actual Spent			
	Contractor	FTE	In-kind	Sub Total
Project Management	\$0	\$114,318	\$77,321	\$191,639
Monthly QA Report	\$49,920	\$0	\$0	\$49,920
Business Strategic Advisor	\$0	\$0	\$0	\$0
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$7,761	\$7,761
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract Rfx Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$393	\$393
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$36,500	\$0	\$0	\$36,500
Total	\$49,920	\$114,318	\$85,475	\$249,713
FTE	1.55	9.78	2.89	14.22

	Variance			
	Contractor	FTE	In-kind	Sub Total
Project Management	-\$116,000	-\$30,193	-\$427,975	-\$574,168
Monthly QA Report	\$4,920	\$0	\$0	\$4,920
Business Strategic Advisor	-\$25,000	\$0	\$0	-\$25,000
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$7,761	\$7,761
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract Rfx Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$393	\$393
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	-\$36,500	\$0	\$0	-\$36,500
Total	-\$172,580	-\$30,193	-\$419,821	-\$622,594
FTE	3.49	1.97	52.41	57.87

	Projected Spend			
	Contractor	FTE	In-kind	Sub Total
Project Management	\$116,000	\$144,511	\$505,296	\$765,807
Monthly QA Report	\$45,000	\$0	\$0	\$45,000
Business Strategic Advisor	\$25,000	\$0	\$0	\$25,000
Pre-Procurement Phase Charter	\$0	\$0	\$0	\$0
Del 0.1-Tech Arch, Data & Decom Project Plan (Del 0.1)	\$0	\$0	\$0	\$0
Target State Journey Map Crosswalk (Del 4.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
Approved Business Architecture Strategy	\$0	\$0	\$0	\$0
Approved Business Target Operating Model	\$0	\$0	\$0	\$0
Target State Solution Strategy & Design Approach (Del 1.1)	\$0	\$0	\$0	\$0
Industry Market Analysis	\$0	\$0	\$0	\$0
WCSM Target Architecture (Del 2.1)	\$0	\$0	\$0	\$0
Enterprise Impact Assessment (Del 4.2)	\$0	\$0	\$0	\$0
Executed Contract Rfx Developer	\$0	\$0	\$0	\$0
Executed Contract IV&V	\$0	\$0	\$0	\$0
Initial Legacy Decommissioning Approach (Del 4.3)	\$0	\$0	\$0	\$0
Data Management Strategy & Roadmap (Del 3.1)	\$0	\$0	\$0	\$0
WCSM Project Plans: Semi Yearly Review and Update	\$0	\$0	\$0	\$0
QA Readiness Assessment	\$0	\$0	\$0	\$0
Feasibility Study & Modernization Roadmap Updates	\$0	\$0	\$0	\$0
Requirements Alignment	\$0	\$0	\$0	\$0
Procurement Strategy/Plan	\$0	\$0	\$0	\$0
Monthly Status Reports	\$0	\$0	\$0	\$0
Organizational Change Management Services	\$36,500	\$0	\$0	\$36,500
Total	\$222,500	\$144,511	\$505,296	\$872,307
FTE	5.04	11.75	55.30	72.09

