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Enabling Legislation RCW 43.160

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43.160.900

Community economic revitalization board—Evaluations of financial assistance—Reporting of evaluations.

(1) The community economic revitalization board shall conduct biennial outcome-based evaluations of the financial assistance provided under this chapter. The evaluations shall include information on the number of applications for community economic revitalization board assistance; the number and types of projects approved; the grant or loan amount awarded each project; the projected number of jobs created or retained by each project; the actual number and cost of jobs created or retained by each project; the wages and health benefits associated with the jobs; the amount of state funds and total capital invested in projects; the number and types of businesses assisted by funded projects; the location of funded projects; the transportation infrastructure available for completed projects; the local match and local participation obtained; the number of delinquent loans; and the number of project terminations. The evaluations may also include additional performance measures and recommendations for programmatic changes.

(2) The evaluation must be presented to the governor and appropriate committees of the legislature by December 31st of each even-numbered year. The initial evaluation must be submitted by December 31, 2010.



INVESTING IN WASHINGTON'S ECONOMIC FUTURE

Community Economic Revitalization Board

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I am pleased to introduce the 2018 Legislative Report for the Washington State Community Economic Revitalization Board (CERB). This report highlights activities and outcomes of the 2017-19 Biennium.

Since July 2012, CERB has continued to help grow Washington's economy, even as the state was recovering from the recession. In this time, CERB has invested \$21.3 million in 76 communities throughout the state.

July 2012-September 2018

106 Total Projects

Project Types

- 86 Planning
- 20 Construction

Project Geography

- 82 Rural projects (5 Tribal Projects)
- 24 Urban Projects (4 Tribal Projects)

From the construction of the public facilities, CERB expects the projects selected since 2012, will result in approximately:

- 1,264 permanent, private jobs created
- 228 construction jobs created
- \$11.4 million in matching funds
- \$13 million in private investment
- \$8.9 million in new tax revenue generated

ESSB 6095 H-5170.3 Section 1008 - CERB Administered Rural Broadband Program:

- Supplemental capital budget passed in March 2018.
- The CERB policy committee designed program policies, procedures, and program materials.
- CERB staff conducted stakeholder meetings to receive feedback and comments on the proposed policies, procedures, and program materials.
- CERB approved the Rural Broadband Program policies, procedures, and program materials in May 2018.
- CERB staff held six rural broadband workshops across the state, and also took part in many speaking events to educate communities about the Rural Broadband Program.

For more information about CERB's Rural Broadband Program, please see the Rural Broadband Legislative Report.

CERB members are committed Washington citizens and professionals with a passion for economic development. The investments that CERB has made, and the return on these investments, are a testament to this dedication. On behalf of CERB, I thank you for your continued support of this essential resource for growing Washington's economy.

Randy Hayden

Community Economic Revitalization Board Chair

COMMUNITY ECONOMIC REVITALIZATION BOARD

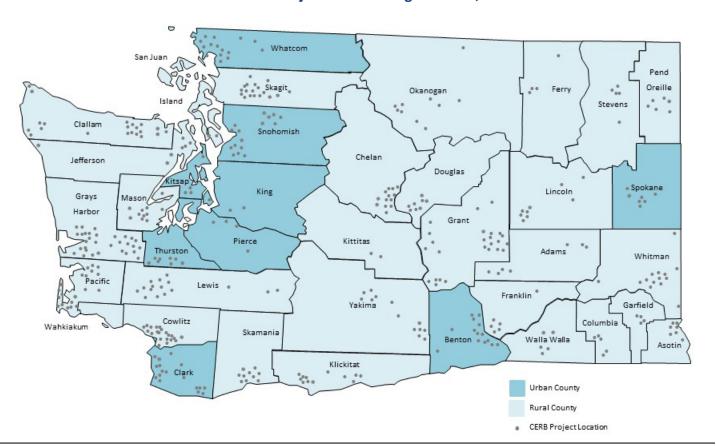
The Community Economic Revitalization Board (CERB) is a unique statewide economic development resource. CERB assistance is valued because it helps communities:

- Respond rapidly to immediate business siting and expansion needs
- Build feasible industrial sites for future business development
- Target expansions in manufacturing, food processing, assembly, warehousing, industrial distribution, advanced technology, and other key sectors
- Spur creation and retention of higher wage jobs

Since 1982, CERB has encouraged new development and expansion in areas where growth is desired. The Legislature created CERB to provide low-interest loans (and in unique circumstances, grants) to help finance the local public economic development infrastructure necessary to develop or retain stable business and industrial activity. These improvements include industrial water, general-purpose industrial buildings and port facilities, sanitary and storm sewers, industrial wastewater treatment facilities, railroad spurs, telecommunications, electricity, natural gas, roads, and bridges. CERB investments have been made in 37 counties since the program began.

The 20-member Board represents private and public sectors from across the state, as designated in statute. The Board sets policy and selects projects to receive CERB financing assistance. Administrative support to CERB is provided within the Local Government Division of the Department of Commerce. CERB's statutory authority is codified in Chapter 43.160 RCW.

CERB Funded Projects in Washington State, 1982-2018



Program Overview

The purpose of the Community Economic Revitalization Board is to help communities create and retain jobs in partnership with business and industry. CERB provides low-interest loans (or, in unique circumstances, grants) to local governments to help finance planning and construction of public facility projects supporting private sector development.

Planning Program

CERB funds¹ may be used to provide grants for planning projects that lead to economic development. Such activities may be feasibility studies, environmental planning work, and pre-construction engineering. The planning study must include a wide array of required data ensuring that when any resulting construction proposal is brought to CERB, the information needed for the CERB construction application has already been researched and documented.

Construction Programs

Committed Private Partner Program CERB's statewide mission is to foster economic development by providing loans to local governments and federally recognized Indian tribes, for recruiting or retaining businesses for the state. This mission is achieved by lending state funds for public improvements to a local government that has made an agreement with a business wishing to start, expand, or maintain its operations in Washington. This agreement is considered a good faith effort by both parties to expand the state and local economies. CERB funds may be used to construct a wide range of public infrastructure that will then be directly utilized by the business. As part of the CERB precontract conditions to the award, the business must demonstrate that it has

secured sufficient private capital to implement the private portion of the project.

Prospective Development Program

CERB's secondary goal is to provide additional opportunities for job creation within rural counties and rural communities by awarding funds for prospective development. In these cases, no specific business is being recruited, but the local government has demonstrated through a sound feasibility study that there is reasonable expectation that businesses will locate to the site receiving the public improvements.

Eligibility

Applicants

Washington counties, cities, towns, port districts, special purpose districts, municipal corporations, quasimunicipal corporations, and federally recognized Indian tribes are eligible for CERB funding.

Projects

CERB funds planning and construction projects that have a nexus to positive economic development outcomes. In order to measure the strength of a project, CERB requires a 20-50% cash match be provided²; this demonstrates commitment from the applicant. In addition, to ensure local support for the project, the applicant must secure a letter of support from their Associate Development Organization.

Public Infrastructure

In addition to funding planning studies, CERB may invest in bridges, roads, water facilities, sanitary and storm sewer systems, rail spurs, telecommunications, energy distribution systems, buildings and structures, land acquisition, and port facilities. In designated Innovation Partnership Zones (IPZs), CERB can also fund research, testing, training,

and incubation facilities.

Business Development

CERB loans support business development through the construction of local public infrastructure. No construction project may be approved unless the applicant can show that the median hourly wage of the expected jobs to be created by the business, will exceed the county median hourly wage. The business development must demonstrate that there will be either significant private job creation and/or significant private investment resulting from the project.

CERB DOES NOT INVEST IN

CERB does not invest in projects that would result in:

- Displacement of jobs from one Washington State community to another.
- Facilitation of retail activities as a primary purpose.
- Support of gambling as a primary purpose.
- A public facility or improvement located outside of the applicant's jurisdiction.

Responsible Stewardship

CERB is a responsible steward of public funds. As a result of the Board's pruden Delinquent Loans

of the Board's prudent decisions, the program has no delinquent loan contracts.

¹25% of CERB's biennial appropriation may be used for grants. The grant set-aside, is used for planning and construction grants. ²The percentage of the required cash match, varies from each program.

Construction Jobs

Although jobs created during construction of CERB public infrastructure projects are not counted in CERB job totals, they have considerable statewide impact.

- For every \$1 million invested in new construction creates an additional 10.89 construction jobs¹.
- For every \$1 invested in new construction generates an additional \$1.97 in economic activity¹ throughout the state.
- For every \$1 invested in new construction, household earnings¹ are increased by 54 cents in all households, not just those with someone employed by the construction industry.

For CERB, these multipliers translate into:

- 5,945 construction jobs
- \$1.07 billion in additional economic activity
- \$294 million in increased household earnings

Based on total cumulative investment of \$546 million in CERB projects².

CERB Investments and Returns

Since 1982, CERB has returned more to the state's economy than the \$176 million it has invested:

- Creation and retention of more than 35,500 jobs
- Over \$5.7 billion in actual private capital investment in facilities, machinery, and equipment by business and industry
- Generation of an estimated \$173 million in new annual state and local taxes to help stabilize local economies and generate future income

Spurs Job Creation and Retention

CERB's investment in public infrastructure required by business and industry creates opportunities for job creation and retention.

CERB's 36-year job total is a combination of new jobs plus retained existing jobs. According to the businesses, these 35,500 jobs would have been lost to the state without CERB's investment in the public infrastructure.

During the 2017-19 Biennium CERB approved, 22 projects:

Project Types

- 17 planning studies
- 5 construction projects

Project Geography

- 18 rural projects in 15 rural counties
- 4 urban projects

These projects represent 509 full-time jobs and CERB investments totaling nearly \$7.4 million. The private capital investment in the business facilities for these projects are estimated at nearly \$23.3 million.

CERB has helped strengthen businesses and communities by encouraging industrial sector developments. In CERB projects, the median wage created by industry always exceeds the county median wage.

Leverages Private Investment

CERB tracks the actual private sector investment in business facilities made as a result of the CERB project and compares it to the estimated private investment at the time of the CERB application. CERB investments leverage private capital at a ratio of 33 to 1.

Generates New Tax Revenue

Since 1991, CERB applicants have been asked to estimate how much state and local tax revenue the project will generate if funded. To date, these state and local estimates from property, business and occupation, and retail sales tax revenues equal \$173 million³. These new sources of revenue help local governments provide services to their communities.

Since 2004, CERB has been asking clients to report actual new tax revenue generated as a result of the catalytic effect of improved infrastructure on business developments. The actual average annual new tax revenue generated per CERB project is \$2,030,771.

Accelerates Assessed Value

In 2002, CERB started tracking how its economic development infrastructure investments affect the value of land and buildings and subsequent business developments that occur. Since then, CERB has funded 95 construction projects. At the time of application the baseline assessed valuation was \$47.4 billion. Of the 95 projects, 76 reported a total net increase in assessed value of \$33.3 billion.

¹Source: Office of Financial Management ²Impact numbers are calculated over 36 years at present value. The \$546 million total includes \$176 million in CERB construction funds, and \$370 million in public and private funds leveraged as match for the CERB construction project.

³Data for the new tax revenue generated is supplied by the client, not the Department of Revenue.

Community and Economic Development

Staff Assistance

CERB staff delivers program management, contract management, Board support, community and economic development for local projects, and works with applicants to develop and present projects for CERB review.

Technical assistance—Staff help each applicant identify project barriers, evaluate project feasibility, and develop funding and implementation strategies when the project is ready to proceed. Many times this involves convening a tech team with the applicant and other funders, to develop a project action plan.

Project advocacy—Staff prepare a comprehensive analysis of each project with recommendations to CERB. This analysis identifies the relative economic benefits of the project to the local community, the project dynamics, and areas of merit and/or controversy. The analysis of the project's economic development goals and outcomes includes specific projections of the jobs, new tax revenues, and private capital investments that each business will create.

Project monitoring—Staff help local governments work out emergent problems during contract development and project implementation. Following construction of the public infrastructure project, project outcomes are tracked by CERB staff for five years. These outcomes include jobs created and retained, state and local tax revenue

generated, and private capital invested in private facilities. This tracking process links CERB investment to actual economic development outcomes.

Key Successes

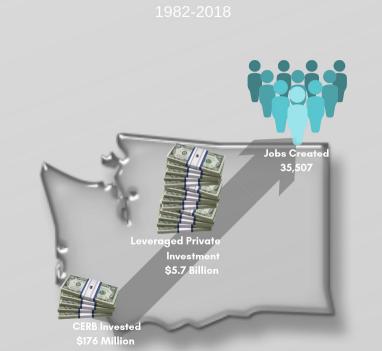
In March 2018, the Supplemental Capital Budget passed, which included the CERB Administered Rural Broadband Program. This proviso language included a \$10M appropriation for FY 2019.

Timeline:

- March April: CERB policy committee designed program policies, procedures, and program materials.
- March April: Staff conducted Stakeholder Outreach Meetings (21 Entities)
- **May:** CERB approved the Rural Broadband Program policies, procedures, and program materials.
- May 21: 1st Rural Broadband application cycle opened.
- May June: CERB staff held six rural broadband workshops across the state, and also took part in many speaking events to educate communities about the Rural Broadband Program.
- July 16: 1st due date for Rural Broadband applications.
- **September 20:** CERB approved three Rural Broadband construction projects \$2.8 million.

For more information about CERB's Rural Broadband Program, please see the Rural Broadband Legislative Report.

Historical CERB Investments 1982-2018



2019 Legislative Priorities

For the 2019 Legislative session, CERB has put forward two capital budget requests and one policy request.

CERB is requesting \$22 million for the three Core CERB programs, \$20 million for the Rural Broadband Program, and that the proviso language for the Rural Broadband Program be codified in CERB's statute 43.160.

Community and Economic Development

Project Trends

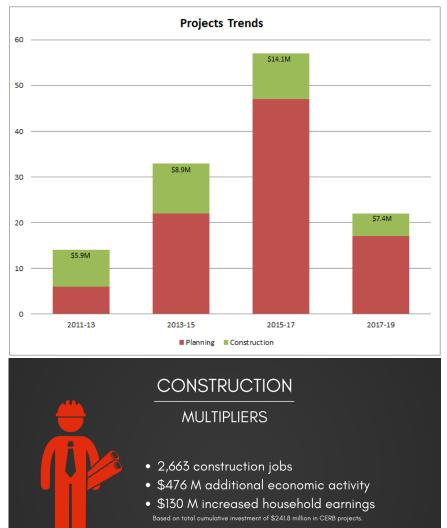
With staff's focus on outreach and education, CERB has seen a record number of applications since 2013. With the state still recovering from the recession, communities are looking at their future in a more focused manner. The record number of applications that CERB has received have been mostly for planning projects. Communities are taking the time to plan for their futures, making their communities a place that the residents want to live and raise their families, not just a place to work.

In any given biennium, CERB historically would receive approximately 6 to 8 planning project applications. In 2013-17, CERB received 69 planning applications. To date, CERB has received 17 planning applications for the 2017-19 biennium, for a total of 86 applications in five years (see project trends graphic).

As a result of the record number of feasibility studies, CERB has a built in project pipeline for future construction projects. Not all projects will be found feasible for construction, and not all construction projects will be funded by CERB. However, there is a potential that 2/3 of the planning projects would come back to CERB for construction funding.

If those 65 projects came back to CERB for construction funds, at the average \$1.2 million a project, project potential is the following (see pipeline):

- \$78 Million CERB Funds
- \$163.8 Million Match
- \$2.57 Billion Private Investment
- 15,757 Jobs Created and Retained



Decline of funded projects 2017-19: Due to the delay in the passage of the 2017-19 Capital Budget, CERB was not able to fund projects, for the first part of the biennium.

CERB PIPELINE

2013-18: 86 CERB Funded Planning Studies

Assumption: 2/3's of the original studies could return to CERB for construction funding at an average of \$1.2 million per project



65 Construction Projects





\$78M CERB Construction Funds



\$2.57B Private Investment



15,757 Jobs



\$163.8M Match

Estimates are based on historical actuals. Janea Delk, Program Director & Tribal Liaison

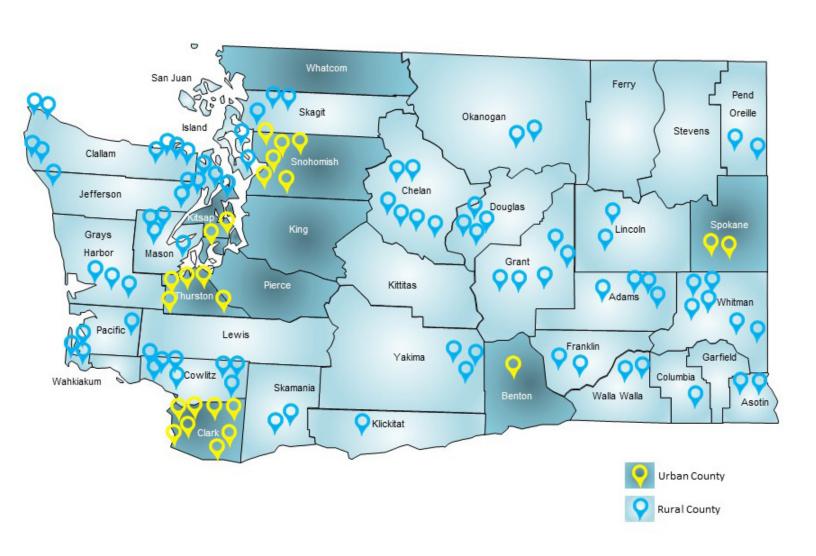
Statewide Investments (2012-2018)

Between July 2012 and September 2018, CERB approved 106 projects (9 projects with Tribes), investing more than \$20.7 million in 74 communities across Washington state. Funds were awarded among a wide spectrum of projects, ranging from helping rural communities plan for economic development and broadband planning to building repurposing and water system improvements.

These investments are made with an expectation that the job creation estimates provided as part the application, will be met within five years of the public project's completion. Given this rigorous standard and these challenging economic times, the success of 74 projects completed over the last five years speaks volumes to CERB's accomplishments.

Not only does CERB select strong projects that provide results for the state and local communities, but CERB also rewards projects that are fiscally sound. To date, there have been no delinquencies and only two restructures of CERB loans; CERB has never terminated a project.

CERB Funded Projects in Washington State, 2012-2018



Jobs

The state created and retained more than 1,370 permanent full-time positions from CERB projects that were completed between July 2012 and September 2018. From the \$17.8 million CERB invested, this translates into a permanent job being created or retained for every \$13,010 the state invested. 675 construction jobs were created as a result of the construction of public infrastructure while an additional estimated 2,657 construction jobs¹ were created as a result of the construction of private facilities.

Private Investment

CERB considers private businesses' investment in their facilities a useful measurement to determine the positive economic impact of a project on the economy. Not only are sales and property taxes driven by this investment, but it also shows a commitment by each private party to stay in the state. Between July 2012 and September 2018, the private sector invested more than \$244 million in private facilities. Their investment was made possible by CERB funded infrastructure improvements.

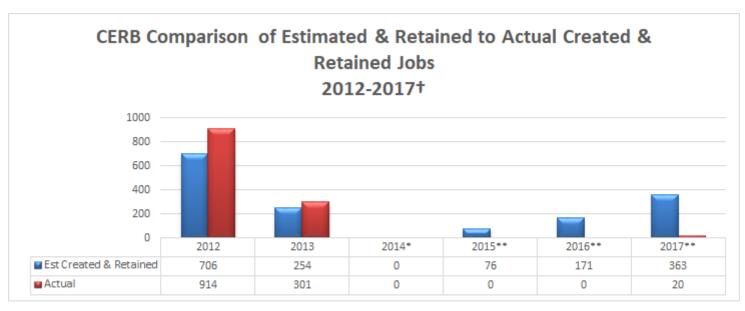
New Tax Revenue

For the projects completed between July 2012 and September 2018, \$5.9 million was generated in new tax revenue

Accelerates Assessed Value

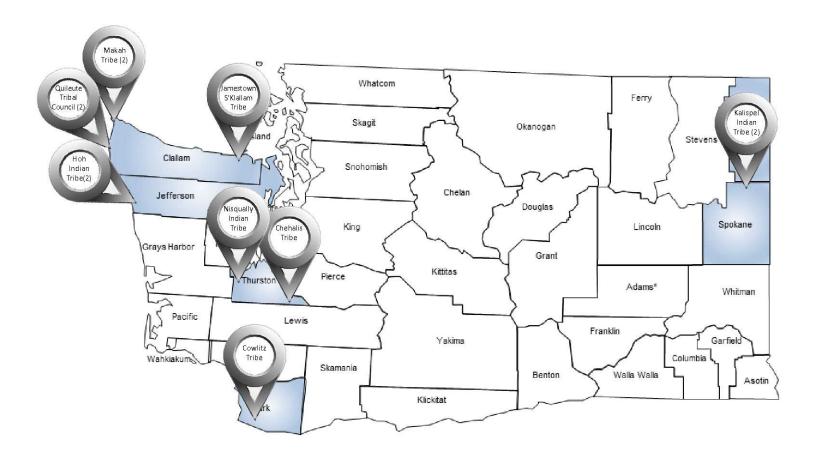
Between July 2012 and September 2018, 19 construction projects were completed. At the time of application, the baseline assessed valuation was \$4.7 billion. Of the 19 projects, 18 reported a total net increase in assessed value of \$5.7 billion.

¹Based on the \$244 million private investement that was invested by the private sector.



- † CERB tracks job creation for 5 years after a project is complete.
- * There were no construction projects in 2014.
- ** Projects are still under construction, more actual jobs expected to be reported.

Tribal Projects (2012-2018)



Approval Date	County	Applicant	Project Title	CERB Grant	Match	Total Project
9/18/2014	Clallam	Makah Tribe	Makah Broadband Project Feasibility Study	\$46,875	\$18,938	\$65,813
1/15/2015	Clallam	Quileute Tribal Council	Quileute Broadband Access Planning	\$45,000	\$15,000	\$60,000
1/21/2016	Clallam	Quileute Tribal Council	Higher Ground Infrastructure Master Plan	\$50,000	\$16,667	\$66,667
3/17/2016	Clallam	Jamestown S'Klallam Tribe	Wastewater Infrastructure Planning Support Study	\$50,000	\$20,082	\$70,082
1/19/2017	Clallam	Makah Tribe	Cape Flattery Fisherman's Co-op Expansion	\$50,000	\$16,667	\$66,667
7/28/2016	Clark	Cowlitz Indian Tribe	Cowlitz Indian Reservation Site Plan and Development Feasibility Study	\$50,000	\$16,667	\$66,667
3/16/2017	Jefferson	Hoh Indian Tribe	Hoh Tribe Broadband Feasibility Study	\$37,350	\$12,450	\$49,800
7/28/2016	Pend Oreille	Kalispel Tribe of Indians	Lodging & Amenities Feasibility Study	\$25,000	\$8,333	\$33,333
3/17/2016	Spokane	Kalispel Tribe of Indians	Native American Sewing Company Planning Study	\$50,000	\$17,000	\$67,000
3/16/2017	Thurston	Confederated Tribes of the Chehalis Reservation	Ground Mound Business Park Study	\$50,000	\$16,667	\$66,667
3/16/2017	Thurston	Nisqually Indian Tribe	Medicine Creek Processing, Distribution, and Cold Storage Project	\$50,000	\$16,667	\$66,667
	×			\$504,225	\$175,138	\$679,363

Yakima County Project Tour

In September 2018, CERB members, staff, Legislators, and communities members boarded a tour bus and visted projects funded by CERB in Yakima County.

Since 1982, CERB invested in 14 projects throughout Yakima County, which resulted in:

- \$5,709,088 total CERB investment
- 1,466 permanent, private jobs created
- 62 construction jobs created*
- \$23 million in match
- \$216.8 million in private investment
- \$4.2 million in new tax revenue generated
- *For every \$1 million invested in new construction creates an additional 10.89 construction jobs.

Source: Office of Financial Management.

Projects Visited:

- Port of Sunnyside: East Edison Industrial Park
- Port of Sunnyside: Midvale Industrial Park
- Port of Sunnyside: Anaerobic Pre-Treatment System
- Port of Sunnyside: Varital Beer Company
- City of Wapato: Community Garden (2012 Competive Grant Program: Micro Grant)

Project tours allow CERB members to see and hear from communities and businesses that have benefitted from CERB investments.





CERB members, Ken Casavant and Michael Echanove at Wapato's Community Garden.





In 2015, CERB awarded a \$50,000 grant to Adams County for the Industrial Wastewater Facility Feasibility Study to help make the Port of Othello's Bruce Industrial Park shovel ready.

Bruce Industrial Park has numerous assets, including available land, access to electricity, and natural gas. Its location provides easy truck transportation routes to major highways. The area is served by the Columbia Basin Railroad, providing a rail corridor that connects with the BNSF mainline south of Adams County at the Connell Rail Interchange.

There's one hurdle preventing the development of food and beverage processing at Bruce — Industrial Wastewater Treatment. Additionally, in the Columbia Basin, groundwater is a precious commodity.

For those reasons, the County and the Port set out to work together to develop a solution that would make recruitment of new food processors possible, while making sure the agencies are working to ensure water conservation.

Adams County and the Port of Othello are convinced that Specialty Food and Beverage Processors can be successful at the Port's Bruce Industrial Park. The industrial park is located 5 miles east of the City of Othello. National site consultants, The Boyd Company, have determined it's one of the most affordable areas in the nation for the industry sector to develop.

The plan is to design and construct a 3.4 million gallon per day industrial wastewater treatment plant and water reuse utility. When complete, the plant will be capable of treating food processing wastewater to federal drinking water standards. The ultimate goal is to return up to 80% of the treated water to the processing facilities as a form of recycling.

With \$1.25 million in Capital Budget funding, Adams County and the Port of Othello are in the process of selecting an

"In economic development, everybody really wants the big win. What we really want is a handful of small to mid-sized wins that create diverse food processing here. That would be the massive victory. You would have four companies doing completely different things. Nobody's walking over the top of the other, and we've really also created farm opportunities for our irrigated ground around niche and specialty crops."

- Stephen McFadden Adams County

Project	CERB	Match
2015: Industrial Wastewater Facility Feasibility Study	\$50,000	\$20,000
Total Investment:	\$549,000	\$2,045,429

engineering firm that specializes in water reuse technology to serve as the owners' representative engineer for the duration of the design, funding, and construction phases.

Predesign and engineering is expected to begin in 2019. The goal is to have the project complete and operational by 2022.

The project is intended to attract new jobs and private investment to Adams County. The feasibility study predicts the new treatment facility will generate 600 new food processing FTEs while generating up to \$350 million in new private capital investment.

Project Highlight - City of Tumwater



In 2014, CERB awarded a \$50,000 grant to the City of Tumwater for the Tumwater Brewery Site Planning Study. In 2016, CERB awarded a \$50,000 grant to the City of Tumwater for the Craft Brewing and Distilling Incubators Plan.

With a CERB planning grant and matching funds from the City of Tumwater, South Puget Sound Community College, and the Port of Olympia, a study was conducted to identify potential public-private partnerships that would support and facilitate redevelopment of historic properties on the former Olympia Brewery complex.



Two feasibility reports produced from these planning efforts provided a framework for continued investment and community development: Tumwater Historic Brewery Site Study (2014) and the Craft Brewing and Distilling Center Study (2016).

Site Study: Historic Tumwater Brewery

The Tumwater Historic Brewery Site Study evaluated costs of utility infrastructure, ingress/egress, building renovation and site costs for the 32-acre historic brewery, located at the base of the falls on the Deschutes River. Real site development costs resulted in private donation of the 1906 six-story Old Brewhouse Tower to the City in 2016. Trail easements were also acquired to complete critical connections for the regional trail network to provide future access to the historic property. In 2018, temporary roof and window coverings were installed to protect the iconic structure using primarily donated labor and materials. Construction will begin in 2019 to restore the exterior brick and build permanent roof structures, with funding from a Washington State Heritage Capital Project Grant, matched with other private and public sources.

"The studies funded by the CERB planning grant are already providing a tangible return on investment and are critical to our economic development initiatives around Tumwater's brewing heritage.

Revitalizing the brewery district benefits the greater Tumwater area by creating new business development opportunities that will contribute to increased regional employment with a positive impact on the local and regional economy."

Mayor Pete Kmet
 City of Tumwater

Project	CERB	Match
2014: Tumwater Brewery Site Plan	\$50,000	\$46,667
2016: Craft Brewing and Distilling Incubators Plan	\$30,000	\$10,000
Total Investment:	\$80,000	\$56,667

Feasibility Study: Craft Brewing and Distilling Center

The Craft Brewing and Distilling Center Study evaluated the opportunity to establish a "center of excellence" for the emerging craft beer, cider, and spirits industries. Building supports for these emerging craft beverage industries is the primary strategy to catalyze redevelopment of the former Olympia Brewery for the benefit the community and Washington state. South Puget Sound Community College's inaugural cohort of students

began their two-year brewing, distilling, and cider-making degree program in the fall of 2018. Private development will construct the education facility in 2019 on former brewery property, adjacent to an established spirits-producer, Heritage Distilling Company, a brewery and cidery.

Project Highlight - City of Wenatchee





During the summer of 2015, Wenatchee experienced a wildland-urban interface fire that spread over 1 mile into the heart of the city's commercial core destroying several key business warehouses.

In 2015, CERB awarded a \$50,000 grant to the City of Wenatchee for the North Wenatchee Redevelopment Master Plan.

DIAMOND FOUNDRY

ProjectCERBMatch2015: North Wenatchee
Redevelopment Master Plan\$50,000\$50,0002017: McKittrick Street Extension
Project\$973,175\$243,296Total Investment:\$1,023,175\$293,296

"The State partnership with CERB illustrates how agencies working together create positive outcomes. Furthermore, the city's proactive planning has already facilitated procurement of a PWTF loan and is helping the city seek Federal Transportation funding that will change this portion of the city forever."

- Mayor Frank J. Kuntz, City of Wenatchee

In 2017, CERB awarded a \$859,409 loan and a \$113,776 grant to the City of Wenatchee for the

McKittrick Street Expansion Project. This project was to support Diamond Foundry, Inc.

Today, the Diamond Foundry is just about ready to begin production of their first diamond in the rehabilitated fire-damaged 50,000 square foot manufacturing facility in Wenatchee. The Diamond Foundry has already filled three highly technical engineering positions to help with the development of the plant. The Diamond Foundry anticipates hiring up to 15 employees in their first phase over this next year with average wages of \$75,000 per year.

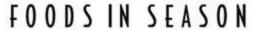
Additionally, the Diamond Foundry and Stemilt Growers are presently working on the development of a new power substation that will allow the Diamond Foundry to expand to their full development plan in 2020. As a result 100 employees are anticipated.

City of Wenatchee	Estimates in Application	Actual 2018**
New jobs created & existing jobs retained (in full-time equivalent)	96	3
Private capital investment	\$3,000,000	\$6,000,000
Annual state & local taxes generated*	\$1,367,481	
Increase in assessed valuation of the area of the CERB investments	\$5,500,000	

^{*}Property, B&O, Sales & Use, as applicable. Reported by applicant.

^{**}More jobs will be created and investments will be made, as project is not fully matured.





Project	CERB	Match
2012: SEPA Permitting Plan	\$50,000	\$20,000
2013: Foods In Season Building #15	\$499,000	\$2,025,429
Total Investment:	\$549,000	\$2,045,429

"The Port strives to build good relationships with companies such as Foods in Season, our goal is to kick-start economic development and create jobs."

- David Ripp, Executive Director Port of Camas-Washougal

"They've just been a really good partner and done everything they can to help us grow."

- John Anderson, Owner Foods In Season



In 2012, CERB awarded a \$50,000 grant to the Port of Camas-Washougal for engineering and advanced SEPA permitting for the Steigerwald Commerce Center (120+ acre industrial park).

In 2013, CERB awarded a \$499,000 loan to the Port of Camas-Washougal to construct a 21,600 square foot food processing and distribution center.

Foods In Season, a tenant of the Port for 18 years, had experienced double-digit growth year after year for the last seven years and had consequently outgrown their existing facility. Foods In Season sources local, sustainable food products and distributes them from its headquarters at the Port of Camas-Washougal and distribution center in Las Vegas, Nevada. Its customers are highend restaurants and grocery stores across the United States, Europe, and Japan.

The Port developed the site and constructed the shell of the building. Foods In Season invested in the interior of the building, including constructing the offices, plant electrical requirements, and refrigeration requirements.

Port of Camas-Washougal	Estimates in Application	Actual 2018**
New jobs created & existing jobs retained (in full-time equivalent)	35	73
Private capital investment	\$500,000	\$5,001,794
Annual state & local taxes generated*	\$997,817	\$31,310
Increase in assessed valuation of the area of the CERB investments	\$280,644	\$1,642,700

^{*}Property, B&O, Sales & Use, as applicable. Reported by applicant.

^{**}More jobs will be created and investments will be made, as project is not fully matured.

Project Highlight - Port of Sunnyside







Project	CERB	Match
2013: Anaerobic Pretreatment System	\$1,000,000	\$7,171,785
Total Investment:	\$1,000,000	\$7,171,785

"Darigold's investment and confidence in the community has led other businesses and industries to take a hard look at what the Port of Sunnyside has to offer while the Port's anaerobic digester along with added the sequencing batch reactor capacity has set the stage for solid growth for years to come."

- Jay Hester, Executive Director Port of Sunnyside In 2013, CERB awarded a \$850,000 loan and a \$150,000 grant to the Port of Sunnyside for a anaerobic digester and wastewater treatment facility to support the planned expansion of Sunnyside's Darigold plant.

Darigold's multi-million dollar investment would include a 35,000 square foot facility expansion that would add an additional 3.5 million pounds of raw milk capacity, state of of the art dryer, warehousing space, and added milk off-loading and processing capabilies. With the expansion would come 30 + additional family wage jobs in the community.

In June of 2016, Darigold held their grand opening and invited dairy farmers and members of the cooperative to view the new facility. What they saw was a company that was ready, willing, and able to meet the needs of the local dairy industry by looking to the future, building infastructure, and introducing products to keep pace with it.

Port of Sunnyside	Estimates in Application	Actual 2018**
New jobs created & existing jobs retained (in full-time equivalent)	162	198
Private capital investment	\$22,000,000	\$120,000,000
Annual state & local taxes generated*	\$252,938	\$3,770,000
Increase in assessed valuation of the area of the CERB investments	\$1,251,874,124	\$1,513,049,820

^{*}Property, B&O, Sales & Use, as applicable. Reported by applicant.

^{**}More jobs will be created and investments will be made, as project is not fully matured.

Project Highlight - Spokane County



Project	CERB	Match
2012: Hallet Road Realignment & Widening	\$650,000	\$67,000
Total Investment:	\$650,000	\$67,000

"Bringing more jobs to this community is one of the County's highest priorities. This economic development win was the result of the Spokane County team working with the Washington State Community Economic Revitalization Board (CERB), multiple utility providers and the business community to provide the highest level of responsiveness and support to ensure that Caterpillar selected Spokane County for their Distribution Center."

- Al French Spokane County Board of Commissioners In 2012, CERB awarded a \$500,000 loan and a \$150,000 grant to Spokane County for the Hallet Road Realignment & Widening project.



The project was to realign a county road, to straighten and widen it for public safety, and improve it for transportation access. This would give it the capacity to support the Caterpillar

Logistics Center, recently recruited company in building a 550,000 square foot parts distribution center.

Caterpillar Logistics Services, Inc. (Cat Logistics), is a wholly owned subsidiary of Caterpillar, Inc. It provides for a global distribution network. They built

a new parts distribution center exceeding a half million square feet. This was part of the North American multiyear expansion and enhancement of the global Cat Parts distribution network, providing support parts supply chain services to the industry.

Built at a cost of more than \$37 million, the warehouse is large enough to house 14 football fields and remains one of the region's largest commercial buildings. To make the entire project a reality required extensive collaboration with state, county, and city governments, as well as utilities and private property owners.

Spokane County	Estimates in Application	Actual 2018**
New jobs created & existing jobs retained (in full-time equivalent)	150	188
Private capital investment	\$46,500,000	\$46,500,000
Annual state & local taxes generated*	\$380,480	\$218,292
Increase in assessed valuation of the area of the CERB investments	\$2,725,220	\$34,011,780

^{*}Property, B&O, Sales & Use, as applicable. Reported by applicant.

^{**}More jobs will be created and investments will be made, as project is not fully matured.

County Totals

Total Investment in CERB Public Infrastructure Projects by County 1982-2018

County ¹	Number of Projects	Est. Jobs Created & Retained	Actual Jobs Created & Retained	CERB Loan to Local Government	CERB Grant to Local Government	Match Invested in CERB Projects ⁴	Public Project Total
Adams	7	80	239	\$250,000	\$225,000	\$231,772	\$706,772
Asotin	7	270	210	\$1,100,500	\$666,000	\$1,893,146	\$3,659,646
Benton	14	1,174	858	\$3,608,062	\$1,765,510	\$6,240,069	\$11,613,641
Chelan	13	735	588	\$3,004,409	\$652,026	\$13,575,881	\$17,232,316
Clallam	21	1,304	569	\$4,355,000	\$1,870,406	\$8,521,881	\$14,747,287
Clark	17	3,350	3,905	\$7,971,523	\$3,866,522	\$16,029,188	\$27,867,233
Columbia	5	82	29	\$1,009,000	\$465,750	\$235,750	\$1,710,500
Cowlitz	21	1,849	1,188	\$6,627,680	\$1,410,000	\$28,557,226	\$36,594,906
Douglas	8	523	110	\$1,551,052	\$549,912	\$1,753,565	\$3,854,529
Ferry	4	255	417	\$614,600	\$2,380,030	\$4,265,695	\$7,260,325
Franklin	6	892	1,314	\$4,329,000	\$925,000	\$2,317,000	\$7,571,000
Garfield	4	67	62	\$276,000	\$251,342	\$986,025	\$1,513,367
Grant	25	1,901	2,110	\$9,034,694	\$2,956,350	\$29,707,184	\$41,698,228
Grays Harbor	31	2,756	2,040	\$8,668,600	\$3,417,500	\$27,603,346	\$39,689,446
Island	2	0	0	\$0	\$95,000	\$152,919	\$247,919
Jefferson	7	344	95	\$1,950,000	\$536,100	\$10,798,270	\$13,284,370
King	2	567	391		\$1,340,482	\$317,832	\$1,658,314
Kitsap	6	413	300	\$1,343,000	\$287,900	\$7,530,067	\$9,160,967
Kittitas	2	20	18	\$425,000	\$325,000	\$4,134,500	\$4,884,500
Klickitat	12	1,161	1,099	\$3,187,264	\$3,215,852	\$12,936,874	\$19,339,990
Lewis	16	2,704	1,748	\$4,781,326	\$1,473,204	\$8,021,775	\$14,276,305
Lincoln	9	188	64	\$3,887,813	\$2,058,737	\$1,947,591	\$7,894,141
Mason	11	1,375	765	\$2,569,375	\$2,361,875	\$6,676,566	\$11,607,816
Okanogan	10	563	O ²	\$0	\$3,675,000	\$2,816,331	\$6,491,331
Pacific	20	1,062	1,111	\$2,530,500	\$3,725,043	\$4,855,390	\$11,110,933
Pend Oreille	6	1,446	1,650	\$1,080,905	\$1,236,405	\$1,281,303	\$3,598,613
Pierce	4	716	310	\$400,000	\$2,075,000	\$11,841,250	\$14,316,250
Skagit	18	2,664	3,587	\$5,887,856	\$3,180,725	\$11,219,629	\$20,288,210
Skamania	10	200	155	\$1,507,644	\$1,930,252	\$3,451,571	\$6,889,467
Snohomish	16	4,449	4,911	\$6,497,000	\$4,678,730	\$19,043,517	\$30,219,247
Spokane	7	608	310	\$7,750,000	\$1,000,000	\$11,380,713	\$20,130,713
Stevens	5	259	687	\$578,649	\$862,649	\$2,352,885	\$3,794,183
Thurston	8	100	72	\$1,136,000	\$205,000	\$503,680	\$1,844,680
Walla Walla	5	623	857	\$3,550,000	\$550,000	\$64,087,945	\$68,187,945
Whatcom	15	1,719	1,740	\$7,328,836	\$719,500	\$4,798,984	\$12,847,320
Whitman	14	627	509	\$3,120,065	\$1,241,493	\$15,239,686	\$19,601,244
Yakima	13	1,428	1,489	\$4,357,253	\$1,332,650	\$22,983,037	\$28,672,940
GRAND TOTALS	401	38,474	35,507 ³	\$116,268,606	\$59,507,945	\$370,290,044	\$546,066,595

¹The CERB Program is available statewide, however CERB has not received applications for projects in all 39 counties.

²Based on most recent project updates, the number of actual jobs created and retained shows no impact because challenging economic conditions have produced fewer jobs than were estimated in the original project application.

than were estimated in the original project application.

More jobs will be created in projects that have not fully matured.

⁴Does not include funds invested by the private businesses in the business facilities.

Legislative District Totals

Total Investment in CERB public Infrastructure Projects by Legislative District 1982-2018

Leg District ¹	Number of Projects	Est. Jobs Created & Retained	Actual Jobs Created & Retained	CERB Loan to Loan Government	CERB Grant to Local Government	Match Invested in CERB Project ³	Public Project Total
6	7	608	310	\$7,750,000	\$1,000,000	\$11,380,713	\$20,130,713
7	19	2473	2754	\$2,274,154	\$6,779,084	\$9,743,383	\$18,796,621
8	12	628	576	\$2,958,062	\$1,428,000	\$3,581,429	\$7,967,491
9	32	1044	1020	\$4,746,565	\$2,383,835	\$18,350,629	\$25,481,029
10	5	51	31	\$0	\$569,000	\$387,005	\$956,005
12	28	1308	698	\$4,555,461	\$2,626,938	\$16,318,944	\$23,501,343
13	35	2109	2192	\$13,347,507	\$5,290,087	\$35,772,608	\$54,410,202
14	19	1419	1327	\$4,150,453	\$3,770,852	\$14,986,187	\$22,907,492
15	16	1370	1416	\$4,901,708	\$2,707,902	\$24,385,295	\$31,994,905
16	18	2143	2482	\$9,538,000	\$2,278,260	\$69,299,335	\$81,115,595
18	10	755	2733	\$5,111,523	\$953,522	\$8,412,445	\$14,477,490
19	56	4143	3323	\$15,339,100	\$6,457,043	\$53,955,523	\$75,751,666
20	27	3414	2578	\$6,949,006	\$2,400,704	\$14,598,194	\$23,947,904
21	2	1129	1280	\$2,300,000	\$300,000	\$9,970,646	\$12,570,646
22	7	100	72	\$1,136,000	\$155,000	\$487,013	\$1,778,013
23	1	0	0	\$0	\$35,000	\$13,250	\$48,250
24	35	2462	850	\$6,625,000	\$3,674,506	\$19,837,505	\$30,137,011
26	1	340	262	\$511,000	\$0	\$4,746,000	\$5,257,000
27	1	0	0	\$0	\$50,000	\$25,000	\$75,000
28	1	0	0	\$0	\$25,000	\$6,250	\$31,250
29	1	75	60	\$400,000	\$0	\$10,000	\$410,000
31	1	641	250	\$0	\$2,000,000	\$11,800,000	\$13,800,000
34	1	90	60	\$0	\$280,000	\$200,000	\$480,000
35	15	1448	803	\$3,401,375	\$2,614,775	\$9,447,383	\$15,463,533
38	7	1665	2327	\$2,547,000	\$2,845,245	\$5,020,392	\$10,412,637
39	7	1155	779	\$300,000	\$205,210	\$993,704	\$1,498,914
40	14	2613	3556	\$5,887,856	\$2,685,000	\$10,963,818	\$19,536,674
42	15	1719	1740	\$7,328,836	\$719,500	\$4,798,984	\$12,847,320
44	1	500	525	\$1,350,000	\$1,350,000	\$3,080,500	\$5,780,500
47	1	477	331	\$0	\$1,060,482	\$117,832	\$1,178,314
49	6	2595	1172	\$2,860,000	\$2,863,000	\$7,600,076	\$13,323,076
GRAND TOTALS	401	38,474	35,507 ²	\$116,268,606	\$59,507,945	\$370,290,044	\$546,066,595

¹The CERB Program is available statewide, however CERB has not received applications for projects in all 39 counties.

²More jobs will be created in projects that have not fully matured.
³Does not include funds invested by the private businesses in the business facilities.

CERB tracks job and private investment data on each project for a period of five years after the public project construction is complete. Projects on the five-year tracking list for the 2018 Legislative Report are a combination of projects completed since 2012 and new projects approved since the 2016 Legislative Report. After five years, CERB discontinues tracking job and private investment data as a direct result of the CERB investment. Between the prior legislative report and September 2018 (the cut-off date for inclusion in this report), CERB has approved 45 new projects. Three of those projects were withdrawn by the applicants due to changed project conditions; the remaining 42 are shown among those listed below. Please note the following items:

- In the CERB Applicant column, the symbol (†) indicates the 42 projects funded since the 2016 Legislative Report.
- In the Private Business/Development Site column, an italicized name denotes a CERB-assisted prospective development site where estimated job numbers depend on future business development. Businesses and actual jobs are listed as development occurs.
- In the Actual Jobs Created & Retained column, the symbol (**(**) indicates the applicant is working to complete the final CERB contract and construction of the public infrastructure project.

Adams

Port of C	Port of Othello		Project Title: Bruce Area Feasibility Study				
А	Awarded CERB Loan		CERB Grant	TOTAL CERB	Match	Total Project Cost	
3/	/20/2014	20/2014 \$37,500 \$37,500 \$12,500 \$50,000			\$50,000		
Notes			ated to the Port prop aved turnouts.	erty. 19 FTEs, 11	part-time/seaso	nal. Waterlines were b	rought to

Adams County Project Title:			Industrial Wastewater Facility Feasibility Study				
Awarded	Awarded CERB Loan CERB C			TOTAL CERB	Match Total Project Cost		
	11/19/2015 \$50,000			\$50,000	\$327,720	\$377,720	
Notes	2018: \$1.25 m	illion Capital B	udget appropriation a	pproved by Legis	lature January 2	2018. RFQ to be release	d August
Notes	2018. Estimate	ed to be constr	ructed in 3-5 years				

City of Othello †		Project Title:		Water Supply & Storage Project				
Awarded	varded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost							
1/19/2017 \$			\$50,000	\$50,000	\$25,000	\$75,000		
Notes	City is conduct	ing study.						

City of Othello † Project Title:			Industrial Water Treatment Feasibility Plan					
Awarded	rarded CERB Loan CERB Grant				TOTAL CERB	Match	Total Project Cost	
	5/17/2018 \$50,00			\$50,000	\$50,000	\$41,000	\$91,000	
Notes	City is conduct	ting study.						

Asotin

Port of Clarkston		Project Title:	Phase I Industria	l Park Developn	nent	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
11/19/2009	\$700,000	\$300,000	\$1,000,000	\$204,772	\$1,204,772	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	7	V	✓		V	V
Estimated Private Jobs Created/Retained	55	Notes	See the Turning Point Business Park Project for business information.			
			Actuals			
Private Business/ Development Site Indu		Industry		Jobs Created/ Retained	Medical	Dental
Prospective Developmen	nt					
		Total			CERB Cost per Job	

Port of Clarkston		Project Title:	Telecommunicat		Project	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
11/21/2013	\$130,000	\$450,000	\$580,000	\$175,000	\$755,000	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	7	V	V		V	
Estimated Private Jobs Created/Retained	35	Notes	destination. The greater than the	benefits to this ones obtained past many other	as a business park as its jurisdiction, though, ar from the businesses the businesses the businesses which are r	e far ere, as the
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Turning Point Business I	Park				П	
		Total			CERB Cost per Job	
Port of Clarkston		Project Title:	Pre-Developmer	nt Site Planning	Incubator Feasibility Stu	ıdy
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
44 /0 /2045		\$48,000	\$48,000	\$16,000	\$64,000	
INCHES I	_	uction approach to se	e if there is a mo	re affordable wa	ay to obtain a multi-ten y to fill the business pa	
Notes 2018: Port is e building. They Benton	_	uction approach to se itted to incubator con	e if there is a mo cept, as they see	re affordable wa it as a good wa	y to fill the business pa	
Notes 2018: Port is e building. They Benton City of West Richland	_	uction approach to se	e if there is a mo	re affordable wa it as a good wa	y to fill the business pa	
Notes 2018: Port is e building. They Benton City of West Richland	remain commi	uction approach to se itted to incubator con Project Title: CERB Grant	e if there is a mo cept, as they see Light Industrial N TOTAL CERB	re affordable wait as a good wa Manufacturing E	y to fill the business par expansion Total Project Cost	
Notes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011	CERB Loan \$829,766	uction approach to se itted to incubator con Project Title: CERB Grant	e if there is a mo cept, as they see Light Industrial N	re affordable wa it as a good wa Manufacturing E Match \$134,163	y to fill the business pa	
Notes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011	remain commi	uction approach to se itted to incubator con Project Title: CERB Grant Port	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766	re affordable wa it as a good wa Manufacturing E Match \$134,163 r	xpansion Total Project Cost \$963,929 Rail	rk.
Notes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation Infrastructure	CERB Loan \$829,766	uction approach to se itted to incubator con Project Title: CERB Grant	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766	re affordable wa it as a good wa Manufacturing E Match \$134,163	xpansion Total Project Cost \$963,929	
Notes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation	CERB Loan \$829,766	uction approach to se itted to incubator con Project Title: CERB Grant Port	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766	re affordable wa it as a good wa Manufacturing E Match \$134,163 r	xpansion Total Project Cost \$963,929 Rail	rk.
Notes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation Infrastructure Available Estimated Private Jobs	CERB Loan \$829,766 Highway	Project Title: CERB Grant Port Facilities	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766	re affordable wa it as a good wa Manufacturing E Match \$134,163 r	xpansion Total Project Cost \$963,929 Rail	rk.
Notes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation Infrastructure Available Estimated Private Jobs	CERB Loan \$829,766 Highway	Project Title: CERB Grant Port Facilities	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766 Ai Passenger	re affordable wa it as a good wa Manufacturing E Match \$134,163 r	xpansion Total Project Cost \$963,929 Rail	Freight
2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation Infrastructure Available Estimated Private Jobs Created/Retained	CERB Loan \$829,766 Highway	Project Title: CERB Grant Port Facilities Notes	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766 Ai Passenger Actuals Private	re affordable wa it as a good wa Manufacturing E Match \$134,163 r Freight Jobs Created/	xpansion Total Project Cost \$963,929 Rail Passenger	rk.
Rotes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation Infrastructure Available Estimated Private Jobs Created/Retained Private Business/ Develo	CERB Loan \$829,766 Highway	Project Title: CERB Grant Port Facilities Notes Industry	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766 Ai Passenger Actuals Private Investment	re affordable wait as a good wa Manufacturing E Match \$134,163 r Freight Jobs Created/ Retained	xpansion Total Project Cost \$963,929 Rail Passenger	Freight
Rotes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation Infrastructure Available Estimated Private Jobs Created/Retained Private Business/ Develo	CERB Loan \$829,766 Highway	Project Title: CERB Grant Port Facilities Notes Industry Manufacturing	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766 Ai Passenger Actuals Private Investment Not Reported	re affordable wait as a good wait as	xpansion Total Project Cost \$963,929 Rail Passenger Medical	Freight Dental
Rotes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation Infrastructure Available Estimated Private Jobs Created/Retained Private Business/ Develo	CERB Loan \$829,766 Highway	Project Title: CERB Grant Port Facilities Notes Industry Manufacturing Total	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766 Ai Passenger Actuals Private Investment Not Reported Master Planning	re affordable wait as a good wait as	xpansion Total Project Cost \$963,929 Rail Passenger Medical CERB Cost per Job	Freight Dental
Rotes 2018: Port is e building. They Benton City of West Richland Awarded 1/20/2011 Transportation Infrastructure Available Estimated Private Jobs Created/Retained Private Business/ Develo	CERB Loan \$829,766 Highway 54 ppment Site	Project Title: CERB Grant Port Facilities Industry Manufacturing Total Project Title:	e if there is a mo cept, as they see Light Industrial N TOTAL CERB \$829,766 Ai Passenger Actuals Private Investment Not Reported Master Planning biosciences TOTAL CERB	re affordable wait as a good wa it as a good wa it as a good wa Manufacturing E Match \$134,163 r Freight	xpansion Total Project Cost \$963,929 Rail Passenger Medical CERB Cost per Job et sectors clean energy	Freight Dental

Chelan

Port of Chelan County		Project Title:	Sunset Highway	Improvements	at the Cashmere Mill Si	te
Awarded		CERB Grant		Match	Total Project Cost	
1/20/2011	\$1,000,000		\$1,000,000	\$2,976,148	\$3,976,148	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	7	7	V	7	7	7
Estimated Private Jobs Created/Retained	80				t to construct two 16,7 nt industry. Completior	
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Prospective Developme	nt					
		Total			CERB Cost per Job	

Port of Chelan County Project Title:			Medical Industry Cluster in Lake Chelan Valley				
Awarded	Awarded CERB Loan CERB Grant			TOTAL CERB	Match	Total Project Cost	
3/20/2014 \$5			\$50,000	\$50,000	\$18,000	\$68,000	
Notes	2018: The Study showed great return on investment from 28:1 to 45:1. However, the bond received 57% approval						approval.
Notes	Due to bond fa	ailure, project i	is not being pursued.				

City of W	City of Wenatchee Project Title:			South Wenatchee Market Analysis and Subarea Plan				
Awarded	Awarded CERB Loan CERB Grant TOTAL CERB Match				Match	Total Project Cost		
	5/14/2014 \$39,750				\$39,750	\$46,722	\$86,472	
Notos	2018: Three projects have been completed: South Chelan Sidewalk Project Phase II, Pedestrian Safety Crossing						sing	
Notes	Projects, Soutl	h Wenatchee G	ateway Impr	ovement	ts.			

City of Chelan Project Title:			Chelan Municipal Airport Domestic Water Study				
Awarded	arded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost						
	1/15/2015 \$22,500				\$7,288	\$29,788	
Notes	2018: Project	deemed feasib	le currently, but at t	nis time it is cost p	rohibitive to ex	tend domestic water at	\$6 million.

City of W	City of Wenatchee Project Title:			North Wentachee Redevelopment Master Plan				
Awarded	rded CERB Loan CERB Grant				TOTAL CERB	Match	Total Project Cost	
	9/14/2015 \$50,000			\$50,000	\$50,000	\$50,000	\$100,000	
Notes	See the McKit	trick Street Exp	ansion Proje	ct for up	dates.			

Port of Chelan County †			Project Title:		Chelan County Inventory of Industrial Land and Buildings Stud			gs Study
Awarded CERB Loan			CERB Grant		TOTAL CERB	Match	Total Project Cost	
5/18/2017			\$50,000	\$50,000	\$16,667	\$66,667		
Notes Port is conducting study.								

City of Wenatchee †		Project Title:	McKittrick Street	t Extension Proj	ect	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
11/16/2017	/2017 \$859,409 \$1		\$973,185	\$243,296	\$1,216,481	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	7	V	4	7	V	V
Estimated Private Jobs Created/Retained	96	Notes				
			Actuals			
Private Business/ Development Site Industry				Jobs Created/ Retained	Medical	Dental
Diamond Foundry Inc. Manufacturing				•		
		Total			CERB Cost per Job	

Clallam

Makah Tribe			Project Title:	Makah Broadband Project Feasibility Study				
Awarded CERB Loan		CERB Grant	TOTAL CERB	Match	Total Project Cost			
9/18/2014		\$46,875 \$46,875			\$46,875			
Notes	7.0/0.0							

Quileute Tribal Council			Project Title:	Quileute Broadb	ute Broadband Access Planning		
Awarded CERB Loan			CERB Grant	ERB Grant TOTAL CERB Match Total Project Cost			
1/15/2015			\$45,000	\$45,000	\$15,000	\$60,000	
Notes 2018: Tribe implemented broadband connection via microwave link to Port Angeles through Startouch, Inc.							

Quileute Tribal Council Proj			Project Title:	Higher Ground Infrastructure Master Plan				
Awarded CERB Loan			CERB Grant	TOTAL CERB	Match	Total Project Cost		
	1/21/2016		\$50,000	\$50,000	\$16,667	\$66,667		
2018: Project deemed feasible. The Master Plan was incorporated into a successful application to the BIA for fundin								
Notes	of the Quileute Tribal School, the first major development component within the Southern Lands area, a \$36.8 million							
	project fully fu	unded in the Sp	ring of 2018.					

Port of Port Angeles		Project Title:	Project Title: Marine Trades Industrial Park - Site Plan					
Awarded	CERB Loan	CERB Grant	TOTAL CERB Match Total Project Cost		Total Project Cost			
3/17/20:	6	\$50,000	\$50,000	\$80,000	\$130,000			
Notes 2018: Planning project led to the Port's Marine Trades Industrial Park - Wash Down Facility construction project.								

Jamestown S'Klallam Tribe		Project Title:	Wastewater Infrastructure Planning Support Study				
Awarded CERB Loan			CERB Grant	TOTAL CERB Match Total Project Cost		Total Project Cost	
3/17/2016		\$50,000	\$50,000	\$20,082	\$70,082		
Notes 2018: Funding secured. Construction is pending final design completion.							

Makah Tribe †			Project Title:	Project Title: Cape Flattery Fisherman's Co-op Expansion				
Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost		
1/19/2017			\$50,000	\$50,000	\$16,667	\$66,667		
Notes Tribe is conducting study.		cting study.						

City of Sequim †		Project Title: Bell Creek Economic			mic Opportunit	y Area Plan		
Awarded CERB Loan			CERB Grant		TOTAL CERB	Match	Total Project Cost	
5/18/2017				\$50,000	\$50,000	\$17,000	\$67,000	
Notes								

Port of Port Angeles †		Project Title:	Marine Trades Ir	ndustrial Park - \	Wash Down Facility	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
7/26/2018	\$1,105,000	\$195,000	\$1,300,000	\$1,325,105	\$2,625,105	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	4	V	V	V	7
Estimated Private Jobs Created/Retained	250	Notes				
			Actuals			
Private Business/ Develo	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental	
Marine Trades Industrial Park						
	_	Total			CERB Cost per Job	

Clark

Port of Vancouver		Project Title:	Sapa Profiles, Inc	C.		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
5/19/2011	\$800,000		\$800,000	\$880,076	\$1,680,076	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	✓	✓	V	✓	✓	V
Estimated Private Jobs Created/Retained	100	Notes				
			Actuals			
Private Business/ Development Site Industry			Private Investment	Jobs Created/ Retained	Medical	Dental
Sapa Profiles, Inc.		Manufacturing	\$14,900,000	95	✓	V
		Total	\$14,900,000	95	CERB Cost per Job	\$8,421

Port of Camas-Washougal		Project Title:	Project Title: SEPA Permitting Planning					
Awarded CERB Loan			CERB Grant		TOTAL CERB Match Total Project Cost			
5/17/2012			\$!	50,000	\$50,000	\$20,000	\$70,000	
Notes See the Port's Foods In Season Building #15 project for updates.								

Port of Camas-Washou	gal	Project Title:	Foods In Season	Building #15		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
7/18/2013	\$499,000		\$499,000	\$1,968,338	\$2,467,338	
Transportation	ion Highway Port		Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	7	✓	>	7	~	7
Estimated Private Jobs Created/Retained	35	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Foods In Season		Food Processing	\$851,794	41		
Lumino		Manufacturing	\$150,000	14	V	√
Quantum Leap		Manufacturing	\$4,000,000	18	✓	V
		Total	\$5,001,794	73	CERB Cost per Job	\$6,836

Port of Vancouver			Project Title:	Project Title: Revitalizing Terminal One - Planning Study				
Awarded	Awarded CERB Loan CERB Grant			TOTAL CERB	Match	Total Project Cost		
11/19/2015			\$50,000	\$50,000	\$20,000	\$70,000		
Notes	2018: Port dec 12/31/2018.	cided to do mir	nimal repair/replace o	n dock until Port	can replace the	whole dock, to be com	pleted by	

City of Washougal Project Title:			Washougal Town Center Transportation/Infrastructure Study							
Awarded CERB Loan CERB Grant			TOTAL CERB	Match	Total Project Cost					
7/28/2016 \$50,000				\$50,000	\$25,000	\$75,000				
Notos	2018: Two story 9,947 commercial/residential unit under construction. Project cost \$3,194,000, with \$250,000									
Notes	dedicated to s	dedicated to street frontage improvements.								

-					Cowlitz Indian Reservation Site Plan and Development Feasibility Study			
Awarded CERB Loan CERB Grant					TOTAL CERB Match Total Project Cost			
7/28/2016 \$50,00			\$50,000	\$50,000	\$16,667	\$66,667		
Notes The Tribe is conducting the study.								

Port of Camas-Washou	gal	Project Title:	50,000 Square Fo	oot Industrial Bu	uilding #18	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
9/15/2016	\$1,700,000	\$300,000	\$2,000,000	\$3,750,296	\$5,750,296	
Transportation	Highway	hway Port		r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	V	7	7	V	7
Estimated Private Jobs Created/Retained	70 INotes					
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
iFillCup		Service	\$200,000	58		
Swift Manufacturing		Assembly	\$10,000	6	✓	7
Panther RV Products		Manufacturing	\$5,000	13		
Logsdon Farmshouse Ale		Food Processing		7	~	7
TheraSigma Mar		Manufacturing	\$20,000	3		
		Total	\$235,000	87	CERB Cost per Job	\$22,989

Port of Ridgefield			Project Title	:	Dark Fiber Optics - Needs Assessment/Feasibility Study			
Awarded	ed CERB Loan CERB Grant			TOTAL CERB	Match	Total Project Cost		
9/15/2016				\$50,000	\$50,000	\$50,000	\$100,000	
Notes	The Port is cor	The Port is conducting the study.						

Clark County		Project Title:		I-5/NE 179th Street Plan				
Awarded	Awarded CERB Loan CERB Gra				TOTAL CERB	Match	Total Project Cost	
11/17/2016				\$50,000	\$50,000	\$200,000	\$250,000	
Notes	The County is conducting the study.							

Columbia

Port of Columbia		Project Title:	Sewer Extension	to Blue Mount	ain Station Eco-Industri	al Park
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
5/16/2013	\$109,000	\$109,000	\$218,000	\$22,000	\$240,000	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	y	√	✓	✓		
Estimated Private Jobs Created/Retained	8	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Humble Honey		Food Processing	\$5,000	1		
BMS Co-Op Market		Service	\$12,000	1		
Mary's Candies		Food Processing	\$15,000	1		
Manila Bay Café		Service		1		
Rey's Roast	ey's Roast Food Processing		\$20,000	2		
XO Alambic Food		Food Processing	\$105,000	1		
		Total	\$157,000	7	CERB Cost per Job	\$31,143

Cowlitz

Cowlitz County		Project Title	Project Title: Mt. Solo Landfill Redevelopment Planning Study				
Awarded	CERB Loan CERB Grant			TOTAL CERB	Match	Total Project Cost	
3/19/201		\$37,500	\$37,500	\$12,500	\$50,000		
Notes 2016: Project	2016: Project deemed not feasible.						

City of Kelso		Project Title:	Anchor Point Industrial Park Master Plan				
Awarded	arded CERB Loan CERB Grant			TOTAL CERB	Match	Total Project Cost	
	3/19/2015		\$50,00	\$50,000	\$25,000	\$75,000	
Notes	2018: Water rights secured January 2018. Anchor Point Industrial Site has not been developed further.						

Port of V	Voodland		Project Title:	Project Title: Guild Road Industrial Park Master Plan				
Awarded CERB Loan C			CERB Grant	TOTAL CERB Match Total Project Cost		Total Project Cost		
5/21/2015			\$50,000	\$50,000	\$150,000	\$200,000		
Notes								

Port of Kalama			Project Title	Project Title: Spencer Creek Business Park Economic Feasibility Study				/
Awarded	Awarded CERB Loan CERB (TOTAL CERB	Match	Total Project Cost	
11/19/2015				\$50,000	\$50,000	\$25,713	\$75,713	
Notes	2018: Port in p	process of impr	oving infrast	ructure t	o attract busines	s. Surface street	improvements expecte	ed to
notes	construct in 20	019.						

City of Kalama			Project Title:	Project Title: Kalama Downtown Economic Revitalization Improvemen				
Awarded CERB Loan			CERB Grant	TOTAL CERB	Match	Total Project Cost		
1/21/2016			\$50,00	\$50,000	\$25,000	\$75,000		
Notes 2018: Business incentives are being proposed for incorporation into 2019 budget and capital facilities plan.								

Longview Public Development			Project Title:	Project Title: Equestrian Facilities of Cowlitz County Event Center Feasibi				
Awarded CERB Loan			CERB Grant	TOTAL CERB	Match	Total Project Cost		
1/21/2016			\$30,000	\$30,000	\$10,000	\$40,000		
Notes 2018: PDA considering options for investment of their bonding capacity. An equestrian facility is one of the options.								

City of Woodland			Project Title:	Project Title: Downtown Façade Improvement Plan			
Awarded CERB Loan			CERB Grant	TOTAL CERB	Match	Total Project Cost	
	9/15/2016		\$22,500	\$22,500	\$7,500	\$30,000	
Notes The City is conducting the survey.							

Port of Woodland †			Project Title:	Project Title: Dark Fiber Feasibility and Market Analysis			
Awarded CERB Loan		CERB Grant	TOTAL CERB Match Total Project Cost				
5/18/2017		\$30,000	\$30,000	\$10,000	\$40,000		
Notes	2018: Exploring options with CERB Rural Broadband Program.						

Douglas

Port of Douglas County		Project Title:	Pangborn Airpor	t Business Park		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
9/15/2011 \$850,000		\$150,000	\$1,000,000	\$1,062,888	\$2,062,888	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	√	✓	✓	~	✓	~
Estimated Private Jobs Created/Retained	l 299 INotes		See the Port's Giga Watt Construction Project for updates.			
			Actuals			
Private Business/ Development Site Industry				Jobs Created/ Retained	Medical	Dental
Prospective Business			•			
		Total			CERB Cost per Job	

Port of Douglas County			Project Title:	North End Feasibility Study				
Awarded CERB Loan			CERB Grant		TOTAL CERB	Match	Total Project Cost	
3/19/2015			\$5	0,000	\$50,000	\$114,019	\$164,019	
2018: Road design complete & construction to begin. Project to include dry sewer lines & other utilities to							be	
Notes	connected in t	he future.						

Port of Douglas County		Project Title:	Lot 17 Developm	nent and Infrast	ructure	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
9/15/2016	\$132,500	\$132,500	\$265,000	\$96,917	\$361,917	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	✓	V	7	✓	✓
Estimated Private Jobs Created/Retained	47	Notes				
			Actuals			
Private Business/ Development Site Industry			Private Investment	Jobs Created/ Retained	Medical	Dental
Salcido Enterprises, LLC	•	Service		-		
		Total	\$0		CERB Cost per Job	

Port of Douglas County	t	Project Title:	Giga Watt Const	ruction Project		
Awarded	CERB Loan	CERB Grant	TOTAL CERB Match Total Project Cos		Total Project Cost	
7/27/2017	\$29,155	\$87,412	\$116,567	\$94,741	\$211,308	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	4	4	V	7	V	V
Estimated Private Jobs Created/Retained	77	Notes				
			Actuals			
Private Business/ Development Site Industry			Private Investment	Jobs Created/ Retained	Medical	Dental
Giga Watt Service				•		
	_	Total			CERB Cost per Job	

Port of D	Port of Douglas County †			:	Rock Island Adap			
Awarded CERB Loan			CERB Grant		TOTAL CERB	Match	Total Project Cost	
	7/26/2018			\$50,000	\$50,000	\$200,000	\$250,000	
Notes The Port is conducting study.								

Franklin

Port of Pasco			Project Title:		Target Industry Analysis for Connell Industry Area			
Awarded CERB Loan			CERB Grant		TOTAL CERB	Match	Total Project Cost	
	11/20/2014			\$50,000	\$50,000	\$17,000	\$67,000	
Notes	Notes 2018: No development has occurred.							

Port of Pasco †		Project Title:	ARM Aerial Rese	arch Facility		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
7/27/2017		\$300,000			\$2,200,000	
Transportation	Highway	Port	\$2,000,000 Ai		Rail	
-	ingilway					Luci-bt
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	✓	√	✓	✓	4	✓
Estimated Private Jobs Created/Retained	18	Notes				
	•		Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Battelle Memorial Instit	ute	Service				
		Total			CERB Cost per Job	
					·	•
Grant Port of Moses Lake		Project Title:	Industrial Wasto	water Managen	nent Expansion Study	
	CEDDIAGO					
Awarded F (10 (2016)	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
5/19/2016		\$50,000	\$50,000	\$38,800	\$88,800	
Notes 2017: Project	deemed not fe	asible.				
City of George		Project Title:	Industrial Park N	lo 5 Water Syste	em Improvements	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
11/17/2016		\$300,000			\$1,903,000	
Transportation	Highway	Port	Ai		Rail	
Infrastructure	i iigiiway	Facilities	Passenger	Freight	Passenger	Freight
	[J]	7	r asserigei ✓	Teight	r assenger √	Teight
Available	<u> </u>	V	V	7	V	√
Estimated Private Jobs Created/Retained	55	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Ancient Lake Wine Com	pany	Food Processing				
		Total	\$0		CERB Cost per Job	
			NAC - LIAC			
		Project Title:	Mineral Water S	-		1
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
	CERB Loan		TOTAL CERB	Match	Total Project Cost \$66,667	
	CERB Loan	CERB Grant \$50,000	TOTAL CERB	Match		
Awarded 5/18/2017		CERB Grant \$50,000	TOTAL CERB	Match \$16,667		
Awarded 5/18/2017 Notes The City is con Port of Moses Lake †	nducting study.	CERB Grant \$50,000 Project Title:	TOTAL CERB \$50,000 Industrial Park F	Match \$16,667 easibility Study	\$66,667	
Awarded 5/18/2017 Notes The City is con Port of Moses Lake † Awarded	ducting study.	CERB Grant \$50,000 Project Title: CERB Grant	TOTAL CERB \$50,000 Industrial Park F	Match \$16,667 easibility Study Match	\$66,667 Total Project Cost	
Awarded 5/18/2017 Notes The City is con Port of Moses Lake † Awarded 5/17/2018	ducting study.	Project Title: CERB Grant \$50,000	TOTAL CERB \$50,000 Industrial Park F	Match \$16,667 easibility Study Match	\$66,667	
Awarded 5/18/2017 Notes The City is con Port of Moses Lake † Awarded 5/17/2018 Notes The Port is cor	nducting study.	Project Title: CERB Grant \$50,000 Project Title: CERB Grant \$45,000	TOTAL CERB \$50,000 Industrial Park F TOTAL CERB \$45,000	Match \$16,667 easibility Study Match \$15,000	\$66,667 Total Project Cost	
Awarded 5/18/2017 Notes The City is con Port of Moses Lake † Awarded 5/17/2018 Notes The Port is cor Port of Royal Slope †	CERB Loan	Project Title: CERB Grant \$50,000 Project Title: CERB Grant \$45,000 Project Title:	TOTAL CERB \$50,000 Industrial Park F TOTAL CERB \$45,000 Industrial Park F	easibility Study Match \$15,000 easibility Study	\$66,667 Total Project Cost \$60,000	
Awarded 5/18/2017 Notes The City is con Port of Moses Lake † Awarded 5/17/2018 Notes The Port is cor Port of Royal Slope † Awarded	CERB Loan nducting study CERB Loan	Project Title: CERB Grant \$50,000 Project Title: CERB Grant \$45,000 Project Title: CERB Grant	Industrial Park F TOTAL CERB \$45,000	easibility Study Match \$15,000 easibility Study Match	\$66,667 Total Project Cost \$60,000 Total Project Cost	
Awarded 5/18/2017 Notes The City is con Port of Moses Lake † Awarded 5/17/2018 Notes The Port is cor Port of Royal Slope †	CERB Loan nducting study CERB Loan	Project Title: CERB Grant \$50,000 Project Title: CERB Grant \$45,000 Project Title:	Industrial Park F TOTAL CERB \$45,000	easibility Study Match \$15,000 easibility Study Match	\$66,667 Total Project Cost \$60,000	

Grays Harbor

City of Aberdeen			Project Title:	Project Title: Gateway Center Redevelopment Project				
Awarded CERB Loan			CERB Grant		TOTAL CERB	Match	Total Project Cost	
1/15/2015			\$	50,000	\$50,000	\$21,000	\$71,000	
2018: Phase 1&2 complete, Phase 3 final design & engineering - on task n						task now to be	completed June 19. Pha	ase 4
Notes	Construction t	o begin 2020.						

City of Al	oerdeen		Project Title:	SR520 Casting Ba	asin Alternative	Analysis Plan	
Awarded	Awarded CERB Loan		CERB Grant	TOTAL CERB Match Total Project Cost		Total Project Cost	
	7/28/2016		\$50,000	\$50,000	\$18,000	\$68,000	
Notes	2018: No cons	truction or dev	velopment has occurre	ed. WSDOT curre	ntly has site ava	ilable for purchase.	

City of M	1cCleary †		Project Title:		McCleary Compr	ehensive Plan		
Awarded		CERB Loan	CERB Grant		TOTAL CERB	Match	Total Project Cost	
	3/16/2017			\$50,000	\$50,000	\$16,667	\$66,667	
Notes	2018: The plar years.	n has a focus of	fcommunity	and ecor	omic developme	nt activities for	the City to work on ove	er the next 5

Island

Port of So	outh Whidbey		Project Title:	Island County Fa	irgrounds Busin	ess & Marketing Plan	
Awarded CERB Loan			CERB Grant	TOTAL CERB Match Total Project Cost			
	1/15/2015		\$45,000	\$45,000	\$136,251	\$181,251	
Notes	2018: Develop	ment of 7 proj	ects and campground	renovations are	pending approv	val of funding.	

Island Co	ounty †		Project Title	:	Whidbey Aiport	Access Study		
Awarded CERB Loan			CERB Grant		TOTAL CERB Match Total Project Cost			
7/26/2018			\$50,000	\$50,000	\$16,667	\$66,667		
Notes	The County is	conducting stu	dy.					

Jefferson

City of Po	ort Townsend		Project Title	:	Howard Street C	orridor Econom	ic Feasibility Study	
Awarded CERB Loan (CERB Grant		TOTAL CERB	Match	Total Project Cost	
	9/18/2014			\$48,750	\$16,250		\$16,250	
Notes	The feasibility	study led the	Port's Howar	d Street	Corridor Public In	frastructure pro	oject.	

Port of Port Townsend	t	Project Title:	Howard Street C	orridor Public Ir	nfrastructure	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
3/19/2015	\$1,200,000	\$300,000	\$1,500,000	\$5,022,070	\$6,522,070	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	>	√	>	7	✓	✓
Estimated Private Jobs Created/Retained	76	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Prospective Developmer	spective Development			•		
	_	Total	_		CERB Cost per Job	

Hoh	Indian Tribe †		Project Title:	Hoh Tribe Broad	band Feasibility	Study	
Awar	Awarded CERB Loan		CERB Grant	TOTAL CERB	TOTAL CERB Match Total Project Cos		
	3/16/2017		\$37,35	0 \$37,350	\$12,450	\$49,800	
Note	s 2018: Tribe is	exploring option	ons with the Grays H	arbor PUD.			

Port of Po	rt Townsend	†	Project Title:		Point Hudson Fe	asibility Study		
Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost		
3/16/2017		0,	\$50,000	\$50,000	\$20,000	\$70,000		
Notes	The Port is cor	nducting study.						

Port of Po	ort Townsend	†	Project Title:	Quilcene Marina	and Industrial S	Site Study	·
Awarded CERB Loan		CERB Grant	TOTAL CERB Match Tota		Total Project Cost		
7/27/2017		\$50,000	\$50,000	\$17,000	\$67,000		
Notes	The Port is cor	nducting study.					

Jefferso	n County PUD #	1†	Project Title	:	Jefferson County	Broadband Inf	rastructure Expansion P	lan
Awarded CERB Loan			CERB Grant		TOTAL CERB	Match	Total Project Cost	
	9/20/2018			\$50,000	\$50,000	\$17,000	\$67,000	
Notes								

Kitsap

Port of B	remerton		Project Title:	Port Market Stud	dy		
Awarded CERB Loan		CERB Grant	TOTAL CERB	Match	Match Total Project Cost		
5/19/2016		\$49,500	\$49,500	\$25,500	\$75,000		
2018: Port is negotiating with		n a few companies, Po	ort anticipates fin	alizing negotiati	ons with construction b	peginning	
notes	Spring 2019.						

Port of Ki	ngston		Project Title:	Port of Kingston	Site Developme	ent	
Awarded	Awarded CERB Loan		CERB Grant	TOTAL CERB Match Total Project Cost			
	5/19/2016		\$35,000	\$35,000	\$13,250	\$48,250	
Notes			nt options have been s	selected. Seeking	private investm	ent to build.	

Port of Bremerton †		Project Title:		Port Orchard Breakwater Study				
Awarded CERB Loan		CERB Loan	CERB Grant		TOTAL CERB	Match	Total Project Cost	
	3/16/2017			\$48,000	\$48,000	\$20,000	\$68,000	
Notes	The Port is cor	nducting study.						

Klickitat

Klickitat County		Project Title:	Columbia Gorge	Regional Airpor	t Industrial Park	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
7/19/2007	\$500,000	\$500,000	\$1,000,000	\$1,148,810	\$2,148,810	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	V	✓	7	V	7
Estimated Private Jobs Created/Retained	84	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Flight of Life		Service	\$10,000	18	✓	V
Life Flight		Service	\$1,800,000	15	V	V
		Total	\$1,810,000	33	CERB Cost per Job	\$30,303

City of Goldendale †			Project Title:		Goldendale Broadband Plan			
Awarded		CERB Loan	CERB Grant		TOTAL CERB	Match	Total Project Cost	
	9/20/2018			\$50,000	\$50,000	\$17,000	\$67,000	
Notes	The City is con	ducting study.						

Lewis

LEWIS							
Port of Chehalis		Project Title:	Programmatic W	/etland Mitigati	on Site		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost		
5/15/2018	\$500,000	\$500,000	\$1,000,000	\$650,000	\$1,650,000		
Transportation	Highway	Port	Ai	r	Rail		
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight	
Available	7	V	V	7	V	-	
Estimated Private Jobs Created/Retained	750	Notes	2018: Construction of 26-acre industrial park which is expected to produce 100 new jobs, completion of construction is expected in November 2018.				
			Actuals				
Private Business/ Development Site Industry			Private Investment	Jobs Created/ Retained	Medical	Dental	
Prospective Development							
		Total			CERB Cost per Job		

Lincoln

Odessa Public Develops Authority	Odessa Public Development Authority		Cattle Producers of Washington Processing Facility				
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost		
3/17/2011	\$1,200,000		\$1,200,000	\$99,000	\$1,299,000		
Transportation	Highway	Port	Ai	r	Rail		
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight	
Available	V	7	✓	7	✓	✓	
Estimated Private Jobs Created/Retained	Notes	2018: The company changed the way they operate the facility for efficiencies, which eliminated a couple of positions.					
			Actuals				
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental	
Cattle Producers of Was (CPoW) Co-Op	shington	Production	\$699,134	9	V		
		Total	\$699,134	9	CERB Cost per Job	\$133,333	
Lincoln County		Project Title:	intelliPaper Expa	uncion & Patant	ion	1	

Lincoln County Project Title:			:	intelliPaper Expansion & Retention				
Awarded	d	CERB Loan	CERB Grant		TOTAL CERB	Match	Total Project Cost	
	11/20/2014			\$15,000	\$15,000	\$5,000	\$20,000	
Notes	2018: No cons	truction has o	ccurred.					

Lincoln (Lincoln County †			:	Lincoln County F	incoln County Fairgrounds Plan		
Awarded	d	CERB Loan	CERB Grant		TOTAL CERB	Match	Total Project Cost	
	5/18/2017			\$50,000	\$50,000	\$16,667	\$66,667	
Notes	2018: Project	deemed not fe	asible.					

Mason

Mason County PUD 3 Project Title:			Mason County Business Development Center Study				
Awarded	d	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
	9/17/2015		\$50,000	\$50,000	\$16,667	\$66,667	
Notes			ment Council continu business services.	es to seek oppor	tunities to co-lo	cate economic develop	ment

Port of Shelton †		Project Title:	Expansion at Joh	ins Prarie Indust	rial Park	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
11/17/2016	\$160,000	\$160,000	\$320,000	\$80,000	\$400,000	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	7	7	7	7	7	7
Estimated Private Jobs Created/Retained	69	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Fraser MetalWorks		Manufacturing	·	•		
		Total			CERB Cost per Job	

Port of Shelton †		Project Title:	Lynch Creek Pro	perty Expansion		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
3/16/2017	\$300,000	\$300,000	\$600,000	\$150,000	\$750,000	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	7	V	V	7	√	V
Estimated Private Jobs Created/Retained	50	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Lynch Creek Farms		Manufacturing		-		
,		Total			CERB Cost per Job	
Port of Shelton †		Project Title:	Belco Forest Pro	ducts Building E	xpansion Project	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
5/17/2018	\$1,500,000	\$500,000	\$2,000,000	\$500,000	\$2,500,000	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	V	✓	V	√	V
Estimated Private Jobs Created/Retained	68	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Belco Forest Products		Manufacturing		•		
		Total	\$0		CERB Cost per Job	
Okanogan						
City of Pateros	l	Project Title:	Starr Road Busin		· · ·	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
7/17/2014		\$50,000	\$50,000	\$24,613	\$74,613	
Notes 2018: No con	struction or de	velopment at the stud	dy site yet.			
Town of Twisp		Project Title:	Twisp Business R	Revitalization Pla	an	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
5/21/2015		\$50,000	\$50,000		\$66,667	
Notes 2018: Twisp E	conomic Revit		TERC) formed aft		ittee determining proje	cts that will

Pacific

Port of Willapa Harbor		Project Title:	Expansion of Exi	sting Port Buildi	ng	
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
7/19/2012	\$174,500	\$140,500	\$315,000	\$201,314	\$516,314	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	V	V	V	✓	7
Estimated Private Jobs Created/Retained	12	Notes				
			Actuals			
Private Business/ Development Site Industry		Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Scion Biomedical, Inc.	•	Manufacturing	\$1,255,000	8	V	V
		Total	\$1,255,000	8	CERB Cost per Job	\$39,375

Port of Peninsula			Project Title:	Marina Dock Upgrade Planning Study			
Awarded		CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
	5/19/2016		\$50,000	\$50,000	\$30,000	\$80,000	
Notes	The Port is cor	nducting the st	udy.				

Pacific Co	Pacific County			:	Stormwater Management at Hardwoods Mill Site Plan					
Awarded CERB Loan		CERB Grant		TOTAL CERB Match Total Project Cost						
7/28/2016				\$50,000	\$50,000	\$17,480	\$67,480			
Notes	Notes 2018: April 2017 County completed construction to open drainage system around perimter of site.									

Pacific County †		Project Title:	Pacific County Economic Development Plan					
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost			
7/27/2017			\$49,200	\$16,400	\$65,600			
Notes The County is conducting study.								

Pend Oreille

Kalispel Tribe of Indians			Project Title:	Lodging & Amer	Lodging & Amenities Feasibility Study				
Awarded		CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost			
7/28/2016		\$25,0	00 \$25,000	\$8,333	\$33,333				
2018: Kalispell Market - 3 FTEs. The Tribe broke ground on the mixed use development site, 8 tiny homes for RV									
Notes	estimated to d	omplete Octob	oer 2018.						

City of Newport †			Project Title:		Newport Hotel/Motel Feasibility Study			
Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost		
7/26/2018			Ç	\$50,000	\$50,000	\$16,667	\$66,667	
Notes	Notes The City is conducting study.							

Pierce

City of Ta	icoma		Project Title:	EIS & planning docs for fast tracking a revitalization project in					
				North Downtown					
Awarded CERB Loan			CERB Grant	TOTAL CERB	Match	Total Project Cost			
5/17/2012			\$50,000	\$50,000	\$25,000	\$75,000			
Notes 2018: City estimates that study led to \$30 million in private sector investment, and 200 private sector jobs.									

Port of Skagit County			Project Title:	Buckwheat Mill Feasibility Study			
Awarded	Awarded CERB Loan		CERB Grant	TOTAL CERB	Match	Total Project Cost	
	11/20/2014		\$50,000	\$50,000	\$19,167	\$69,167	
Notes						future buckwheat milli operations, when feasil	•

Port of S	kagit County†		Project Title:	Skagit County Dark Fiber Optic Assessment and Feasibility Study			
Awarded		CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
	3/16/2017		\$50,000	\$50,000	\$50,000	\$100,000	
2018: Study led to the Port receiving funding from the CERB Rural Broadband Program for the Skagit Commun							munity
Notes	Fiber Optic Backbone Project.						

Port of A	Port of Anacortes †			:	Waterfront Property Development Strategy				
Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost			
7/27/2017				\$50,000	\$50,000	\$29,479	\$79,479		
Notes 2018: Developing an MOU with the City. Marketing to find a developer interested in a public/private partnership.									

Skamania

Port of Skamania County		Project Title:	Wood Biomass Utility Feasibility Study					
Awarded CERB Loan		CERB Grant	TOTAL CERB	Match	Total Project Cost			
5/16/2013		\$30,000	\$30,000	\$8,000	\$38,000			
2018: Wind River Biomass Utility has construction plans and purchased much of the gasifier system they need. They								
Notes	are working or	n purchasing p	roperty to build the fa	acilities.				

City of Stevenson †			Project Title:		Stevenson Snakebite Facility Study			
Awarded CERB Loan		CERB Grant		TOTAL CERB	TAL CERB Match Total Project Cost			
5/17/2018			\$50,0	00	\$50,000	\$16,667	\$66,667	
Notes The City is conducting study.								

Snohomish

<u> </u>	monomism										
Snohomish County Airp	ort	Project Title:	WA Aerospace T	raining & Resea	rch Center						
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost						
9/16/2010	\$500,000		\$500,000	\$2,000,000	\$2,500,000						
Transportation	Highway	Port	Air		Rail	-					
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight					
Available	V	4	V	V	√	V					
Estimated Private Jobs Created/Retained	16	Notes									
			Actuals								
Private Business/ Development Site Industry			Private Investment	Jobs Created/ Retained	Medical	Dental					
Washington Aerospace Training and Service			\$4,500,000	23							
Research Center											
		Total	\$4,500,000	23	CERB Cost per Job	\$21,739					

Awarded 1/19/2012 \$600,000 \$500,000 \$1,879,070 \$2,4	Snohomish County Airp	ort	Project Title:	Capstone Paine I	Field 2		
1/19/2012 \$600,000 \$600,000 \$1,879,070 \$2,479,070						Total Project Cost	
Transportation Infrastructure Available Image: Passenger Freight Passenger Freight							
Infrastructure Available							
Actuals Private Business/ Development Site Industry Private Indus		ingiiway			7		Freight
Estimated Private Jobs Created/Retained Actuals Private Business/ Development Site Industry Private Investment Retained Private Business/ Development Site Industry Private Investment Retained Private Priv							
Actuals Private Business/ Development Site Industry Private Investment Retained Investment In		14	٧] 4 [
Private Business/ Development Site Industry Private Investment Retained Medical Denta BE Aerospace, Inc. Manufacturing \$28,000,000 600 \$7 \$7 \$7 \$7 \$7 \$7 \$7		450	Notes				
Private Business/ Development Site Industry Investment Retained Denta BE Aerospace, Inc. Manufacturing \$28,000,000 600				Actuals			
Total \$28,000,000 600 CERB Cost per Job \$1,1 Tulalip Tribe	Private Business/ Develo	opment Site	Industry		·	Medical	Dental
Tulalip Tribe	BE Aerospace, Inc.		Manufacturing	\$28,000,000	600	V	7
Awarded 3/15/2012 \$25,000 \$25,000 \$14,000 \$39,000			Total	\$28,000,000	600	CERB Cost per Job	\$1,00
Awarded 3/15/2012						·	
3/15/2012 \$25,000 \$25,000 \$14,000 \$39,000 2018: No development to date. Qualco tested equipment but did not buy it. Economics are near break even point, but not quite there. Qualco will take another look at options this fall. City of Arlington	-						
2018: No development to date. Qualco tested equipment but did not buy it. Economics are near break even point, but not quite there. Qualco will take another look at options this fall. City of Arlington		CERB Loan					
Dut not quite there. Qualco will take another look at options this fall. City of Arlington							
City of Arlington Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 1/15/2015 Notes 2018: The project is going to construction. Should be completed by the end of 2019. Port of Everett† Awarded CERB Loan CERB Grant Project Title: Arlington Valley Road Study Match Total Project Cost \$50,000 \$187,356 \$237,356 Notes Project Title: Riverside Business Park Improvements Project Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost \$1,850,000 \$1,850,000 \$1,850,000 \$1,096,000 \$2,946,000 Transportation Highway Port Air Rail Infrastructure Facilities Passenger Freight Passenger Freight Passenger Freight Private Investment Industry Private Investment Actuals Private Investment Frivate Investment Freight Actuals Private Investment Freight CERB Cost per Job CIty of Everett Innovation Center Plan Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost Special Cost Total Project Cost Special Cerb Plan Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost Special Cerb Plan Total Project Cost Special Cost Special Cerb Plan Total CERB Grant TOTAL CERB Match Total Project Cost Special Cerb Plan Total Project Cost Special Cerb Plan Total CERB Grant TOTAL CERB Match Total Project Cost Special Cerb Plan Total CERB Grant TOTAL CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Cost Special Cerb Plan Total CERB Match Total Project Title Total CERB Match Total Project Title Total CERB Match Total Project Title	Notes	•	•	•	•	mics are near break eve	en point,
Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost \$50,000 \$50,000 \$187,356 \$237,356 \$237,356 \$175/2015 \$50,000 \$50,000 \$187,356 \$237,356 \$237,356 \$187,356 \$237,356 \$18	but not quite	tricic. Qualco i	will take dilother look	at options tins ta			
Notes 2018: The project is going to construction. Should be completed by the end of 2019. Port of Everett	City of Arlington		Project Title:	Arlington Valley			
Notes 2018: The project is going to construction. Should be completed by the end of 2019. Port of Everett†	Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
Port of Everett† Project Title: Riverside Business Park Improvements Project Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 5/18/2017 \$1,850,000 \$1,850,000 \$1,096,000 \$2,946,000 Transportation Highway Port Air Rail Infrastructure Facilities Passenger Freight Passenger Freight Available Private Jobs Created/Retained Private Jobs Created/Retained Private Business/ Development Site Industry Private Investment Retained Medical Denta KW Projects (FedEx) Project Title: City of Everett Innovation Center Plan Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000	1/15/2015		\$50,000	\$50,000	\$187,356	\$237,356	
Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 5/18/2017 \$1,850,000 \$1,850,000 \$1,096,000 \$2,946,000 Transportation Infrastructure Available	Notes 2018: The proj	ject is going to	construction. Should	be completed by	the end of 201	9.	
S/18/2017 \$1,850,000 \$1,850,000 \$2,946,000 \$2,946,000 \$1,096,000 \$2,946,000 \$2,946,000 \$1,096,000 \$2,946,000 \$1,096,000 \$2,946,000 \$1,096,000 \$2,946,000 \$1,096,000 \$2,946,000 \$1,096,000 \$2,946,000 \$1,096,000 \$2,946,000 \$1,096,000 \$2,946,000 \$1,096,000 \$1,0	Port of Everett†		Project Title:	Riverside Busine	ss Park Improve	ments Project	
Transportation Infrastructure Facilities Passenger Freight Passeng	Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
Infrastructure Available Facilities Passenger Freight Private Estimated Private Jobs Created/Retained Private Industry Private Industry Private Investment Freight Passenger Freight Passenger Freight Preight Preight Preight Preight Private Investment Freight Private Investment Freight Private Investment Freight Preight Freight Preight Freight Preight Freight Preight Freight Freight Preight Freight Freight Preight Freight Freigh		\$1,850,000		\$1,850,000	\$1,096,000	\$2,946,000	
Available Estimated Private Jobs Created/Retained Actuals Private Business/ Development Site Industry Private Business/ Development Site Industry Frivate Investment Retained KW Projects (FedEx) Total \$0 CERB Cost per Job City of Everett † Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000	Transportation	Highway	Port	Ai	r	Rail	
Estimated Private Jobs Created/Retained 99 Notes Actuals Private Business/ Development Site Industry Private Business/ Development Site Industry Total \$0 CERB Cost per Job City of Everett † Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000	Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Actuals Private Business/ Development Site Industry Private Investment Retained Medical Denta KW Projects (FedEx) Total \$0 CERB Cost per Job City of Everett † Project Title: City of Everett Innovation Center Plan Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000	Available	7	V	V	V	V	V
Private Business/ Development Site Industry Private Investment Inv		99	Notes				
Industry				Actuals			
Total \$0 CERB Cost per Job City of Everett † Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000	Private Business/ Develo	opment Site	Industry		-	Medical	Dental
Total \$0 CERB Cost per Job City of Everett † Project Title: City of Everett Innovation Center Plan Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000	KW Projects (FedEx)				•	П	
Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000			Total	\$0		CERB Cost per Job	
Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost 7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000							
7/27/2017 \$43,875 \$43,875 \$15,125 \$59,000			 			1	
	According	CERB Loan				-	
Notes The City is conducting study.			\$43,875	\$43,875	\$15,125	\$59,000	
City of Marysville † Project Title: Arlington Marysville Manufacturing and Industrial Center Plan	7/27/2017	ducting study.					
Awarded CERB Loan CERB Grant TOTAL CERB Match Total Project Cost	7/27/2017 Notes The City is con	ducting study.		Arlington Marys	ville Manufactu	ring and Industrial Cent	er Plan
9/21/2017 \$50,000 \$50,000 \$16,667 \$66,667	7/27/2017 Notes The City is con City of Marysville †		Project Title:				er Plan
	7/27/2017 Notes The City is con City of Marysville † Awarded	ducting study.	Project Title: CERB Grant	TOTAL CERB	Match	Total Project Cost	er Plan

City of Ar	lington †		Project Title	:	Arlington Marysville Industrial Center (AMMIC) Study			
Awarded	Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost	
	9/21/2017			\$50,000	\$50,000	\$16,667	\$66,667	
Notes	The City is con	The City is conducting study.						

Town of I	Darrington †		Project Title:	:	Wood Innovation Center Cultural Resource Survey			
Awarded	Awarded CERB Loan				TOTAL CERB	Match	Total Project Cost	
	9/20/2018			\$50,000	\$50,000	\$85,000	\$135,000	
Notes	The Town is co	The Town is conducting study.						

Spokane

эрокапе						
Spokane County		Project Title:	Hallet Road Real	ignment & Wid	ening for Caterpillar Loខ្	gistics
			Center			
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
3/15/2012	\$500,000	\$150,000	\$650,000	\$67,000	\$717,000	
Transportation	Highway	Port	Air		Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	7	7	7	7	7	7
Estimated Private Jobs Created/Retained		Notes				
			Actuals			
Private Business/ Development Site Industry			Private Investment	Jobs Created/ Retained	Medical	Dental
Caterpillar Logistics Serv	aterpillar Logistics Services, Inc. Maufacturing			188	7	V
		Total	\$46,500,000	188	CERB Cost per Job	\$3,457

Kalispel 1	Tribe of Indians		Project Title	:	Native American Sewing Company Planning Study			
Awarded	warded CERB Loan				TOTAL CERB	Match	Total Project Cost	
	3/17/2016			\$50,000	\$50,000	\$17,000	\$67,000	
Notes	2018: Project	deemed not fe	asible.					

City of Ai	irway Heights †		Project Title:		Airway Heights I	ndustrial Centei	r Plan	
Awarded	Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost	
1/19/2017			\$50	0,000	\$50,000	\$19,752	\$69,752	
Notes								

Thurston

City of C	Olympia		Project Title:	Creation of a Co	Creation of a Community Renewal Area							
Awarded	d	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost						
	7/19/2012		\$25,00	90 \$25,000	\$100,000	\$125,000						
Notos	2018: Robust construction in study area, over 400 dwelling units under construction, with ground floor commercial											
Notes	space available	space available. No new companies have located in study area.										

City of Tu	ımwater		Project Title:	Tumwater Brewery Site -Planning Study			
Awarded	warded CERB Loan		CERB Grant	TOTAL CERB Match Total Proje		Total Project Cost	
	1/16/2014		\$50,000	\$50,000	\$46,667	\$96,667	
Notes	2018: Receive	d a direct appr	opriation for a new ro	of for the historic	cal tower.		

City of Tu	ımwater		Project Title:	Craft Brewing ar	nd Distilling Incu	bators Plan	
Awarded		CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
	7/28/2016		\$30,000	\$30,000	\$10,000	\$40,000	
Notes	2018: The City is partnering with SPSCC to have education space for certification as well as incubator space for						
Notes	breweries, dis	tilleries, and ci	der makers.				

Confeder	ated Tribes of	the Chehalis	Project Title:		Ground Mound Business Park Study			
Reservati	eservation †							
Awarded			CERB Grant		TOTAL CERB	Match	Total Project Cost	
	3/16/2017		Ç	\$50,000	\$50,000	\$16,667	\$66,667	
Notes	Notes The Tribe is conducting study.							

Nisqually	Tribe †		Project Title:		Medicine Creek F	Processing, Dist	ribution, and Cold Stora	ige Project
Awarded		CERB Loan	CERB Grant		TOTAL CERB Match Total Project Cost			
	3/16/2017			50,000	\$50,000	\$16,667	\$66,667	
Notes The Tribe is conducting study.								

Walla Walla

City of Co	ollege Place †		Project Title:		Central College F				
Awarded	k	CERB Loan	CERB Grant		TOTAL CERB	Match	Total Project Cost		
	5/18/2017				\$50,000	\$16,667	\$66,667		
INotes	2018: The City will work towards capital improvements to accommodate traffic concerns related to ongoing development in the area including the study property.								

City of College Place †			Project Title:		South College Place Planning Study			
Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost		
5/17/2018		\$	50,000	\$50,000	\$16,667	\$66,667		
Notes	The City is conducting study.							

Whitman

Port of Whitman Count	V	Project Title:	Pullman Industri	al Park West		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
5/20/2010	\$1,000,000		\$1,000,000	\$677,745	\$1,677,745	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	✓	✓	V	✓	V
Estimated Private Jobs Created/Retained	83	Notes	2018: Pullman Industrial Park West still undeveloped. Port performing planning to determine plan for property.			
			Actuals			
Private Business/ Development Site Indu		Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Pullman West Industrial	Park			·		
		Total			CERB Cost per Job	

City of Tekoa			Project Title	:	Tekoa Truck Bypass Study				
Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost			
	1/17/2013			\$40,000	\$40,000	\$9,930	\$49,930		
Notes	2018: No deve	lopment has o	ccurred.						

Port of Whitman Count	:y	Project Title:	Rail Spur Constru	uction		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
7/18/2013	\$500,000	\$100,000	\$600,000	\$10,137,856	\$10,737,856	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	4	4	V	4	√	V
Estimated Private Jobs Created/Retained	14	Notes				
			Actuals			
Private Business/ Develo	opment Site	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
The McGregor Company	/	Food Processing	\$20,000,000	5	√	7
	_	Total	\$20,000,000	5	CERB Cost per Job	\$120,000

Port of Whitman County			Project Title:	Pullman IPZ Commercialization Center				
Awarded	warded CERB Loan CERB Grant				Match	Total Project Cost		
5/15/2014			\$50,00	\$50,000	\$16,500	\$66,500		
Notes	2018: Port continues to work with WSU, but commercialization center is no longer on the table.							

City of I	Palouse		Project Title:	roject Title: Wastewater Facility Plan			
Awarded CERB Loan		CERB Grant	TOTAL CERB Match		Total Project Cost		
	11/19/2015		\$48,113	\$48,113	\$16,037	\$64,150	
Notes	submission to	Ecology for rev		nis next step is be	ing conducted v	ions and facility plan re with a loan from Ecolog	•

City of C	olfax		,	Glenwood Water Line Engineering & Industrial Park Feasibility Study					
Awarded CERB Loan		CERB Grant	TOTAL CERB	Match	Total Project Cost				
3/17/2016		\$22,500	\$22,500	\$7,500	\$30,000				
	2018: The City is applying for grants through USDA Rural Development and Department of Health State Revolving								
Notes	Grants. The City will start marketing the area in conjuction with the Port of Whitman County, to recruit additional								
	industries and	industries and tenants to the area.							

City of Colfax			Project Title:	Project Title: Lower A Street Industrial Park Siphon Engineering Plan				
Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost		
9/15/2016				\$30,880	\$30,880	\$12,000	\$42,880	
Notes								_

Yakima

Port of Sunnyside		Project Title:	Anaerobic Pretre	eatment System		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
7/18/2013	\$850,000	\$150,000	\$1,000,000	\$7,171,785	\$8,171,785	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	V	V	7	V	7
Estimated Private Jobs Created/Retained	162	Notes				
			Actuals			
Private Business/ Develo	Industry	Private Investment	Jobs Created/ Retained	Medical	Dental	
Darigold	Darigold Food Processing		\$120,000,000	198	✓	✓
		Total	\$120,000,000	198	CERB Cost per Job	\$5,051

Port of Sunnyside †		Project Title:	Varietal Beer Co	mpany Project		
Awarded	CERB Loan	CERB Grant	TOTAL CERB	Match	Total Project Cost	
1/19/2017			\$0		\$0	
Transportation	Highway	Port	Ai	r	Rail	
Infrastructure		Facilities	Passenger	Freight	Passenger	Freight
Available	V	√	✓	7	~	✓
Estimated Private Jobs Created/Retained	23	Notes				
			Actuals			
Private Business/ Development Site Ind		Industry	Private Investment	Jobs Created/ Retained	Medical	Dental
Varietal Beer Company	Varietal Beer Company Food Processing			-		
		Total	\$0		CERB Cost per Job	

Port of Sunnyside †			Project Title:		Miles Smith Property Economic Feasibility Study			
Awarded CERB Loan		CERB Grant		TOTAL CERB	Match	Total Project Cost		
5/18/2017				\$41,250	\$41,250	\$13,750	\$55,000	
Notes								



Left to Right: Representative Jim Walsh, George Brady. Randy Ross, Michael Echanove, Randy Hayden, Ken Casavant, Senator Judy Warnick, Richard Bogert

CERB Members Through December 2018

Agency Appointments

Randy Hayden, Chair

Pasco, WA - Port Official

Michael Echanove, Vice-Chair

Palouse, WA - Public

Andrea Alexander

Mountlake Terrace, WA - Small Business

Randy Asplund

Wenatchee, WA - Large Business

Richard Bogert

Pasco, WA - Small Business

George Brady

Pateros, WA - Small Business

Ken Casavant

Pullman, WA - Economist

James Jaime

Forks, WA - Federally Recognized Indian Tribe

Candace Mumm

Spokane, WA - City Official

Randy Ross

Aberdeen, WA - County

Daniel J. Seydel

Shelton, WA - Small Business

VACANT

Large Business, West of the Cascades

Legislative Appointments

Representative Mike Chapman

House Majority Caucus

Representative Jim Walsh

House Minority Caucus

Senator Judy Warnick

Senate Majority Caucus

Senator Maralyn Chase

Senate Minority Caucus

Agency Representatives

Mark Barkley

Department of Commerce

Elizabeth Robbins

Department of Transportation

Paul Turek

Employment Security Department

Aaron Deggs

Department of Revenue

A Special Thank You

CERB members and staff acknowledge the contribution of the following former CERB members who served during the last two years.

David Rhoden,

Large Business

Ollie Garrett

Small Business

Michael Karnofski

CountyRepresentative

Allison Clark

Department of Commerce

Patti Wilson

Department of Revenue

Representative Dave Hayes Representative JD Rossetti Representative Cindy Ryu

Special thanks to the businesses, local governments, federally recognized Indian tribes, and port officials who provided updates for this report.